

# Airport

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## 2015 Breakthrough Strategies

| Breakthrough Strategy   | Measurable Outcome                     | Measured or Completed By: | Strategic Plan Goal     |
|---|--|---------------------------|-------------------------|
| Create a sustainable, credible Plan of Finance to reconcile past PFC expenditures and strategy to eliminate 2007 debt | Eliminate 2007 Debt                    | Q3                        | Transforming Government |
| Maintain or lower the Airport's Cost Per Enplanement (CPE) of \$7.48 for 2014   | CPE of \$7.48 or lower                 | Quarterly                 | Jobs                    |
| Exceed the 2014 total enplanement forecast of 633,000   | Total enplanement greater than 633,000 | Q4                        | Jobs                    |

## All Funds Summary

|                    | Source of Funds                                | 2013                | 2014                | * 2014              | 2015                | 2015 Budget -        |
|--------------------|--|---------------------|---------------------|---------------------|---------------------|----------------------|
|                    |  | Actual              | Original Budget     | Amended Budget      |                     | Budget               |
| <i>All Funds</i>   | Airport Enterprise                             | \$20,394,773        | \$18,321,603        | \$18,321,603        | \$17,650,662        | (\$670,941)          |
|                    | Grants   | 13,466,449          | 12,400,000          | 12,400,000          | 10,719,500          | (1,680,500)          |
|                    | Passenger Facility Charges                     | 2,052,372           | 1,805,221           | 1,805,221           | 1,789,136           | (16,085)             |
|                    | Other  | 1,961,211           | 1,644,779           | 1,644,779           | 2,038,000           | 393,221              |
|                    | <b>Total</b>                                   | <b>\$37,874,804</b> | <b>\$34,171,603</b> | <b>\$34,171,603</b> | <b>\$32,197,298</b> | <b>(\$1,974,305)</b> |
|                    | <b>Use of Funds</b>                            |                     |                     |                     |                     |                      |
|                    | Airport Enterprise                             | \$16,004,471        | \$18,121,650        | \$18,011,650        | \$16,822,651        | (\$1,188,999)        |
|                    | Airport Enterprise - CIP                       | 3,859,421           | 150,000             | 260,000             | 150,000             | (110,000)            |
|                    | Grants - Operating                             | 195,772             | 207,500             | 207,500             | 226,000             | 18,500               |
|                    | Grants - CIP                                   | 13,466,449          | 12,400,000          | 12,400,000          | 10,493,500          | (1,906,500)          |
|                    | Passenger Facility Charges - CIP               | 1,394,296           | 1,147,145           | 1,147,145           | 1,425,924           | 278,779              |
|                    | Passenger Facility Charges - SIB Loan Payments | 658,076             | 658,076             | 658,076             | 363,212             | (294,864)            |
|                    | Other CIP                                      | 1,961,211           | 2,302,855           | 2,302,855           | 2,038,000           | (264,855)            |
|                    | <b>Total</b>                                   | <b>\$37,539,696</b> | <b>\$34,987,226</b> | <b>\$34,987,226</b> | <b>\$31,519,287</b> | <b>(\$3,467,939)</b> |
|                    | <b>Positions</b>                               |                     |                     |                     |                     |                      |
| Airport Enterprise | 121.00   | 96.00               | 96.00               | 91.00               | (5.00)              |                      |
| <b>Total</b>       | <b>121.00</b>                                  | <b>96.00</b>        | <b>96.00</b>        | <b>91.00</b>        | <b>(5.00)</b>       |                      |

\* 2014 Amended Budget as of 8/14/2014

## Significant Changes vs. 2014

- Decrease of 5.00 FTE and reduction in debt service to reduce operational expenses
- Projected decrease in grant revenue and associated grant-funded projects

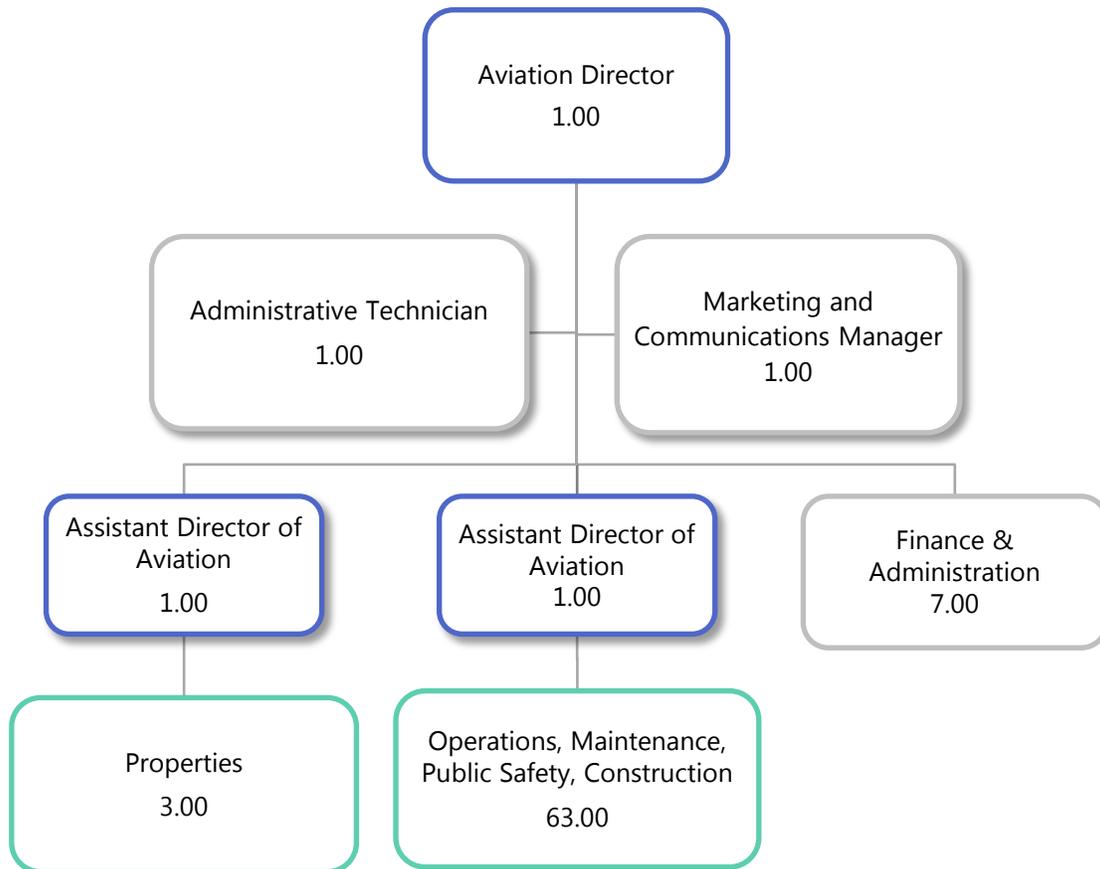
# Airport

The Colorado Springs Airport (COS) is a primary commercial service airport. COS:

- Services southern Colorado as well as portions of western Kansas and northern New Mexico, with nearly 1.3 million anticipated passengers in 2015
- Will provide approximately 31 daily departures with non-stop services to 11 major cities across the U.S. in 2014
- Maintains active corporate, cargo and general aviation populations and is host to Peterson Air Force Base, home of the U.S. Air Force Space Command, NORAD/NORTHCOM, the Army Space and Missile Defense Command

According to *Economic Impact of Airports in Colorado 2008 Economy*, COS generates a combined impact of over \$1.6 billion each year for the region. COS and Peterson AFB provide 19,672 direct and indirect jobs in the aviation, aerospace, and defense sectors.

The Colorado Springs Airport is a fully self-sustaining public enterprise that accepts no local tax revenue.



\* The organizational chart illustrates all positions that report to this department, not including 13.00 positions that report to another department but are funded by the Airport; however, positions funded by the Airport are reflected in the Position Totals of the funding tables in this narrative.

The sections below provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2014, and changes occurring as part of the 2015 Budget for the Airport Enterprise Fund.

| Airport Enterprise Fund  | Source of Funds      | 2012 Actual         | 2013 Actual          | 2014 Original Budget  | * 2014 Amended Budget | 2015 Budget                         | 2015 Budget - * 2014 Amended Budget |
|--------------------------|----------------------|---------------------|----------------------|-----------------------|-----------------------|-------------------------------------|-------------------------------------|
|                          | Airline Revenue      | \$6,921,414         | \$8,985,467          | \$6,614,486           | \$6,614,486           | \$6,325,049                         | (\$289,437)                         |
|                          | Non-Airline Revenue  |                     |                      |                       |                       |                                     |                                     |
|                          | Public Parking       | 5,315,816           | 4,300,955            | 4,519,700             | 4,519,700             | 4,560,293                           | 40,593                              |
|                          | Rental Car           | 3,760,440           | 3,039,339            | 2,753,838             | 2,753,838             | 2,855,025                           | 101,187                             |
|                          | Terminal Concessions | 875,160             | 734,455              | 808,268               | 808,268               | 781,250                             | (27,018)                            |
|                          | Interest Income      | 284,900             | 267,393              | 271,182               | 271,182               | 16,210                              | (254,972)                           |
|                          | Ground/Building Rent | 1,607,772           | 1,561,506            | 1,682,793             | 1,682,793             | 1,773,148                           | 90,355                              |
|                          | Other Income         | 1,728,674           | 1,505,658            | 1,671,336             | 1,671,336             | 1,339,688                           | (331,648)                           |
|                          | <b>Total</b>         | <b>\$20,494,176</b> | <b>\$20,394,773</b>  | <b>\$18,321,603</b>   | <b>\$18,321,603</b>   | <b>\$17,650,662</b>                 | <b>(\$670,941)</b>                  |
| Use of Funds             | 2012 Actual          | 2013 Actual         | 2014 Original Budget | * 2014 Amended Budget | 2015 Budget           | 2015 Budget - * 2014 Amended Budget |                                     |
| Salary/Benefits/Pensions | \$8,352,121          | \$7,839,250         | \$7,536,976          | \$7,536,976           | \$7,450,395           | (\$86,580)                          |                                     |
| Operating                | 5,923,893            | 5,764,075           | 6,513,171            | 6,403,171             | 6,667,626             | 264,455                             |                                     |
| Capital Outlay           | 190,976              | 120,216             | 72,245               | 72,245                | 277,180               | 204,935                             |                                     |
| Debt Service             | 2,225,762            | 2,280,930           | 3,999,258            | 3,999,258             | 2,427,450             | (1,571,808)                         |                                     |
| CIP                      | 955,818              | 3,859,421           | 150,000              | 260,000               | 150,000               | (110,000)                           |                                     |
| <b>Total</b>             | <b>\$17,648,570</b>  | <b>\$19,863,892</b> | <b>\$18,271,650</b>  | <b>\$18,271,650</b>   | <b>\$16,972,651</b>   | <b>(\$1,298,999)</b>                |                                     |

\* 2014 Amended Budget as of 8/14/2014

|  | Position Title                           | 2013          | 2014            | * 2014         | 2015         | 2015 Budget -         |
|--|--|---------------|-----------------|----------------|--------------|-----------------------|
|  |  | Actual        | Original Budget | Amended Budget | Budget       | * 2014 Amended Budget |
|  | Director of Aviation                     | 1.00          | 1.00            | 1.00           | 1.00         | 0.00                  |
|  | Accountant I                             | 0.00          | 0.00            | 0.00           | 0.00         | 0.00                  |
|  | Accounting Supervisor                    | 1.00          | 1.00            | 1.00           | 1.00         | 0.00                  |
|  | Accounting Technician                    | 0.00          | 0.00            | 0.00           | 2.00         | 2.00                  |
|  | Administrative Technician                | 7.00          | 5.00            | 5.00           | 3.00         | (2.00)                |
|  | Airport Maintenance Coordinator          | 1.00          | 0.00            | 0.00           | 0.00         | 0.00                  |
|  | Airport Marketing & Communications       | 0.00          | 0.00            | 0.00           | 1.00         | 1.00                  |
|  | Airport Public Communications Specialist | 1.00          | 1.00            | 1.00           | 0.00         | (1.00)                |
|  | Analyst I/II                             | 2.00          | 1.00            | 1.00           | 2.00         | 1.00                  |
|  | Assistant Director of Aviation           | 3.00          | 2.00            | 2.00           | 2.00         | 0.00                  |
|  | Assistant Maintenance Manager            | 0.00          | 0.00            | 0.00           | 0.00         | 0.00                  |
|  | Assistant Operations Manager             | 0.00          | 0.00            | 0.00           | 0.00         | 0.00                  |
|  | Associate Fleet Technician               | 1.00          | 1.00            | 1.00           | 1.00         | 0.00                  |
|  | Communications Center Dispatcher         | 5.00          | 6.00            | 6.00           | 5.00         | (1.00)                |
|  | Communications Center Supervisor         | 1.00          | 1.00            | 1.00           | 1.00         | 0.00                  |
|  | Customer Care Specialist I               | 1.00          | 1.00            | 1.00           | 0.00         | (1.00)                |
|  | Design & Construction Manager            | 1.00          | 1.00            | 1.00           | 1.00         | 0.00                  |
|  | Electrician/Master Electrician           | 1.00          | 1.00            | 1.00           | 0.00         | (1.00)                |
|  | Electronic Maintenance Technician        | 1.00          | 0.00            | 0.00           | 0.00         | 0.00                  |
|  | Electronic Specialist                    | 2.00          | 2.00            | 2.00           | 2.00         | 0.00                  |
|  | Engineering Technician II                | 1.00          | 1.00            | 1.00           | 1.00         | 0.00                  |
|  | Environment Safety & Health Specialist   | 1.00          | 1.00            | 1.00           | 1.00         | 0.00                  |
|  | Equipment Operator I, II, III            | 12.00         | 6.00            | 6.00           | 8.00         | 2.00                  |
|  | Facilities Supervisor                    | 1.00          | 1.00            | 1.00           | 0.00         | (1.00)                |
|  | HR/Administration Manager                | 1.00          | 0.00            | 0.00           | 0.00         | 0.00                  |
|  | Fleet Technician                         | 0.00          | 0.00            | 0.00           | 0.00         | 0.00                  |
|  | Information Systems Analyst II           | 2.00          | 2.00            | 2.00           | 2.00         | 0.00                  |
|  | Maintenance Manager                      | 1.00          | 0.00            | 0.00           | 0.00         | 0.00                  |
|  | Maintenance Service Workers              | 18.00         | 18.00           | 18.00          | 15.00        | (3.00)                |
|  | Maintenance Technician II                | 3.00          | 3.00            | 3.00           | 2.00         | (1.00)                |
|  | Office Assistant                         | 3.00          | 1.00            | 1.00           | 0.00         | (1.00)                |
|  | Office Specialist                        | 1.00          | 1.00            | 1.00           | 1.00         | 0.00                  |
|  | Operations Agent                         | 5.00          | 4.00            | 4.00           | 3.00         | (1.00)                |
|  | Operations Coordinator                   | 3.00          | 2.00            | 2.00           | 0.00         | (2.00)                |
|  | Operations Manager                       | 1.00          | 1.00            | 1.00           | 1.00         | 0.00                  |
|  | Parking Enforcement Officer (Civilian) † | 1.00          | 0.00            | 0.00           | 0.00         | 0.00                  |
|  | Planning & Development Manager           | 1.00          | 1.00            | 1.00           | 0.00         | (1.00)                |
|  | Police Officer (Sworn) †                 | 15.00         | 12.00           | 12.00          | 12.00        | 0.00                  |
|  | Police Sergeant (Sworn) †                | 2.00          | 1.00            | 1.00           | 1.00         | 0.00                  |
|  | Principal Accountant                     | 1.00          | 1.00            | 1.00           | 1.00         | 0.00                  |
|  | Properties Administrator                 | 1.00          | 1.00            | 1.00           | 1.00         | 0.00                  |
|  | Senior Accountant                        | 0.00          | 0.00            | 0.00           | 0.00         | 0.00                  |
|  | Senior Analyst, Financial                | 0.00          | 0.00            | 0.00           | 1.00         | 1.00                  |
|  | Senior Equipment Operator                | 2.00          | 2.00            | 2.00           | 1.00         | (1.00)                |
|  | Senior Fleet Technician                  | 1.00          | 1.00            | 1.00           | 1.00         | 0.00                  |
|  | Senior Office Specialist                 | 2.00          | 2.00            | 2.00           | 3.00         | 1.00                  |
|  | Operations Supervisor                    | 1.00          | 1.00            | 1.00           | 1.00         | 0.00                  |
|  | Senior Operations Agent                  | 0.00          | 0.00            | 0.00           | 3.00         | 3.00                  |
|  | Senior Public Communications Specialist  | 1.00          | 0.00            | 0.00           | 0.00         | 0.00                  |
|  | Senior Skilled Maintenance Technician    | 2.00          | 2.00            | 2.00           | 3.00         | 1.00                  |
|  | Skilled Maintenance Supervisor           | 3.00          | 3.00            | 3.00           | 3.00         | 0.00                  |
|  | Skilled Maintenance Technician           | 6.00          | 4.00            | 4.00           | 4.00         | 0.00                  |
|  | <b>Total Positions</b>                   | <b>121.00</b> | <b>96.00</b>    | <b>96.00</b>   | <b>91.00</b> | <b>(5.00)</b>         |

Positions

† The police personnel report to the Chief of Police, but are funded in the Airport Enterprise budget.

|  |   |  |
|--|---|--|
| <b>Funding Changes</b>                             | <b>During 2014</b>  | <b>* 2014 Amended -<br/>2014 Original Budget</b> |
|  | None  | \$0  |
|  | <b>Total During 2014</b>  | <b>\$0</b>                                       |
|  | <b>For 2015</b>   | <b>2015 Budget -<br/>* 2014 Amended Budget</b>   |
|  | <b>Salaries/Benefits/Pensions</b>   |  |
|  | Net change to fund existing positions   | \$110,300  |
|  | Increase for pay for performance  | 86,515   |
|  | Net increase for medical plan changes   | 60,356   |
|  | Decrease due to elimination of 5.00 FTE   | (343,751)  |
|  | <b>Total Salaries/Benefits/Pensions</b>   | <b>(\$86,580)</b>                                |
|  | <b>Operating</b>  |  |
|  | Increase to fund maintenance of buildings and infrastructure to attract a new revenue producing lease | \$174,269  |
|  | Increase for utility rate increases   | 53,996   |
|  | Decrease due to parking management efficiencies gained  | (159,244)  |
|  | Increase to fund other operational needs  | 195,434  |
|  | <b>Total Operating</b>  | <b>\$264,455</b>                                 |
|  | <b>Capital Outlay</b>   |  |
| Increase to fund deferred replacement of equipment | \$204,935   |  |
| <b>Total Capital Outlay</b>                        | <b>\$204,935</b>  |  |
| <b>Debt Service</b>                                |   |  |
| Decrease due to restructuring of debt              | (\$1,571,808)   |  |
| <b>Total Debt Service</b>                          | <b>(\$1,571,808)</b>  |  |
| <b>CIP</b>   |   |  |
| Decrease in CIP to remove one-time amendment       | (\$110,000)   |  |
| <b>Total CIP</b>                                   | <b>(\$110,000)</b>  |  |
| <b>Total For 2015</b>                              | <b>(\$1,298,998)</b>  |  |

|                         |                          |  |
|-------------------------|--------------------------|--|
| <b>Position Changes</b> | <b>During 2014</b>       | <b>* 2014 Amended -<br/>2014 Original Budget</b> |
|                         | None                     | 0.00   |
|                         | <b>Total During 2014</b> | <b>0.00</b>                                      |
|                         | <b>For 2015</b>          | <b>2015 Budget -<br/>* 2014 Amended Budget</b>   |
|                         | Net decrease of 5.00 FTE | (5.00)   |
| <b>Total For 2015</b>   | <b>(5.00)</b>            |  |

\* 2014 Amended Budget as of 8/14/2014

| Grant Funds | Use of Funds             | 2012 Actual      | 2013 Actual      | 2014 Original Budget | * 2014 Amended Budget | 2015 Budget      | 2015 Budget - * 2014 Amended Budget |
|-------------|--------------------------|------------------|------------------|----------------------|-----------------------|------------------|-------------------------------------|
|             | Salary/Benefits/Pensions | \$0              | \$0              | \$0                  | \$0                   | \$0              | \$0                                 |
|             | Operating                | 191,307          | 195,772          | 207,500              | 207,500               | 226,000          | 18,500                              |
|             | Capital Outlay           | 0                | 0                | 0                    | 0                     | 0                | 0                                   |
|             | <b>Total</b>             | <b>\$191,307</b> | <b>\$195,772</b> | <b>\$207,500</b>     | <b>\$207,500</b>      | <b>\$226,000</b> | <b>\$18,500</b>                     |

| Funding Changes             | During 2014   | * 2014 Amended - 2014 Original Budget |
|-----------------------------|---|---------------------------------------|
|                             | None  | \$0                                   |
|                             | <b>Total During 2014</b>  | <b>\$0</b>                            |
|                             | For 2015  | 2015 Budget - * 2014 Amended Budget   |
|                             | <b>Salaries/Benefits/Pensions</b>                                     |                                       |
|                             | Decrease in TSA Canine Explosive Detection Team Grant (now \$150,500) | (\$31,000)                            |
|                             | <b>Total Salaries/Benefits/Pensions</b>                               | <b>(\$31,000)</b>                     |
|                             | <b>Operating</b>  |                                       |
|                             | Increase for new CDOT Equipment DIA Surplus Grant                     | \$49,500                              |
|                             | <b>Total Operating</b>  | <b>\$49,500</b>                       |
| <b>Capital Outlay</b>       |   |                                       |
| None                        | \$0   |                                       |
| <b>Total Capital Outlay</b> | <b>\$0</b>  |                                       |
| <b>Total For 2015</b>       | <b>\$18,500</b>   |                                       |

\* 2014 Amended Budget as of 8/14/2014

|                  | Project Name   | General Fund | Restricted Funds |     |            |           |              |      |      | Annual Allocation      |             |
|------------------|--|--------------|------------------|-----|------------|-----------|--------------|------|------|------------------------|-------------|
|                  |  |              | Bike Tax         | CTF | Enterprise | Grants    | PPRTA        | PSST | TOPS |                        | Other       |
| 2015 CIP Program | Airfield Pavement Localized Repair & Maintenance                           |              |                  |     | \$150,000  |           |              |      |      |                        | \$150,000   |
|                  | Airport Fleet Improvement Phase VII-Equipment Replacement <sup>1</sup>     |              |                  |     |            |           |              |      |      | 832,424 <sup>1</sup>   | 832,424     |
|                  | Airport Terminal Apron and Trench Drain System Reconstruction <sup>1</sup> |              |                  |     | 10,493,500 |           |              |      |      | 593,500 <sup>1</sup>   | 11,087,000  |
|                  | Airport Other Funded Capital Improvement Projects <sup>1</sup>             |              |                  |     |            |           |              |      |      | 2,038,000 <sup>1</sup> | 2,038,000   |
|                  | <b>Total 2015 CIP</b>  |              | \$0              | \$0 | \$0        | \$150,000 | \$10,493,500 | \$0  | \$0  | \$0                    | \$3,463,924 |

For a citywide comprehensive list of projects, refer to the CIP section of the Budget, page 30-1.

<sup>1</sup> Airport CIP projects - Other funds include PFC CIP and Other CIP

**City of Colorado Springs  
Budget Detail Report**

401 AIRPORT GROSS REV FUND  
Airport

| Account #                          | Description                    | 2012 Actuals     | 2013 Actuals     | 2014 Budget      | 2015 Budget      | 2014 Budget to  | 2014 Budget to |
|------------------------------------|--------------------------------|------------------|------------------|------------------|------------------|-----------------|----------------|
|                                    |                                |                  |                  |                  |                  | 2015 Budget     | 2015 Budget    |
|                                    |                                |                  |                  |                  |                  | \$ Change       | % Change       |
| 51205                              | CIVILIAN SALARIES              | 4,840,924        | 4,474,191        | 4,375,140        | 4,263,168        | (111,972)       | -2.56%         |
| 51210                              | OVERTIME                       | 159,871          | 153,790          | 177,410          | 168,906          | (8,504)         | -4.79%         |
| 51220                              | SEASONAL TEMPORARY             | 42,459           | 30,479           | 76,320           | 76,320           | 0               | 0.00%          |
| 51225                              | SHIFT WORKER HOLIDAY           | 47,099           | 44,757           | 54,060           | 48,833           | (5,227)         | -9.67%         |
| 51230                              | SHIFT DIFFERENTIAL             | 37,280           | 36,526           | 43,389           | 44,728           | 1,339           | 3.09%          |
| 51235                              | STANDBY                        | 7,855            | 17,994           | 17,830           | 14,751           | (3,079)         | -17.27%        |
| 51240                              | RETIREMENT TERMINATION SICK    | 8,294            | 11,812           | 0                | 19,155           | 19,155          | 0.00%          |
| 51245                              | RETIREMENT TERM VACATION       | 36,389           | 90,959           | 0                | 19,525           | 19,525          | 0.00%          |
| 51247                              | VAR PROGRAM                    | 0                | 32,773           | 0                | 0                | 0               | 0.00%          |
| 51260                              | VACATION BUY PAY OUT           | 16,669           | 12,111           | 0                | 0                | 0               | 0.00%          |
| 51299                              | SALARIES REIMBURSEMENTS        | (33,757)         | (30,957)         | 0                | 0                | 0               | 0.00%          |
| 51405                              | UNIFORM SALARIES               | 1,162,288        | 1,070,467        | 938,360          | 940,677          | 2,317           | 0.25%          |
| 51410                              | UNIFORM OVERTIME               | 101,255          | 111,210          | 82,907           | 86,349           | 3,442           | 4.15%          |
| 51425                              | UNIFORM SHIFT DIFFERENTIAL     | 6,288            | 5,130            | 7,072            | 6,240            | (832)           | -11.76%        |
| 51430                              | UNIFORM SPECIAL ASSIGNMENT     | 1,971            | 802              | 2,360            | 682              | (1,678)         | -71.10%        |
| 51445                              | LONGEVITY                      | 16,327           | 15,489           | 15,676           | 15,988           | 312             | 1.99%          |
| 51455                              | SWORN VAC TWK                  | 13,454           | 12,467           | 9,465            | 9,135            | (330)           | -3.49%         |
| 51460                              | UNIFORM HAZARD DUTY            | 3,614            | 3,201            | 3,600            | 3,600            | 0               | 0.00%          |
| 51465                              | UNIFORM COURT OVERTIME         | 114              | 0                | 529              | 389              | (140)           | -26.47%        |
| 51482                              | POLICE TRAINING OFFICERS       | 272              | 156              | 0                | 307              | 307             | 0.00%          |
| 51610                              | PERA                           | 683,274          | 626,556          | 620,738          | 618,131          | (2,607)         | -0.42%         |
| 51615                              | WORKERS COMPENSATION           | 139,904          | 112,922          | 110,798          | 112,967          | 2,169           | 1.96%          |
| 51620                              | EQUITABLE LIFE INSURANCE       | 16,941           | 15,421           | 18,416           | 18,741           | 325             | 1.76%          |
| 51640                              | DENTAL INSURANCE               | 38,728           | 36,560           | 36,002           | 32,643           | (3,359)         | -9.33%         |
| 51650                              | NEW HIRE POLICE PENSION PLAN   | 176,842          | 203,278          | 186,053          | 198,955          | 12,902          | 6.93%          |
| 51652                              | STATEWIDE POLICE PENSION       | 10,948           | 5,783            | 0                | 8,365            | 8,365           | 0.00%          |
| 51655                              | RETIRED EMP MEDICAL INS        | 24,332           | 24,332           | 26,000           | 26,000           | 0               | 0.00%          |
| 51665                              | CASH BACK                      | 13,448           | 0                | 13,323           | 0                | (13,323)        | -100.00%       |
| 51675                              | UNEMPLOYMENT INSURANCE         | (2,539)          | 9,353            | 0                | 0                | 0               | 0.00%          |
| 51690                              | MEDICARE                       | 87,085           | 81,755           | 74,921           | 72,372           | (2,549)         | -3.40%         |
| 51695                              | CITY EPO MEDICAL PLAN          | 650,188          | 595,662          | 642,857          | 348,916          | (293,941)       | -45.72%        |
| 51696                              | ADVANTAGE HD MED PLAN          | 39,295           | 31,349           | 0                | 269,805          | 269,805         | 0.00%          |
| 51697                              | HRA BENEFIT TO ADV MED PLAN    | 5,009            | 2,926            | 3,750            | 24,750           | 21,000          | 560.00%        |
| 51699                              | BENEFITS REIMBURSEMENT         | 0                | (4)              | 0                | 0                | 0               | 0.00%          |
| <b>Total Salaries and Benefits</b> |                                | <b>8,352,121</b> | <b>7,839,250</b> | <b>7,536,976</b> | <b>7,450,398</b> | <b>(86,578)</b> | <b>-1.15%</b>  |
| 52105                              | MISCELLANEOUS OPERATING        | 1                | 0                | 0                | 0                | 0               | 0.00%          |
| 52110                              | OFFICE SUPPLIES                | 22,403           | 18,230           | 19,850           | 19,425           | (425)           | -2.14%         |
| 52112                              | AMMUNITION                     | 1,318            | 0                | 1,686            | 1,566            | (120)           | -7.12%         |
| 52115                              | MEDICAL SUPPLIES               | 815              | 871              | 1,316            | 1,066            | (250)           | -19.00%        |
| 52120                              | COMPUTER SOFTWARE              | 610              | 1,905            | 2,140            | 1,200            | (940)           | -43.93%        |
| 52122                              | CELL PHONES EQUIP AND SUPPLIES | 550              | 2,469            | 250              | 1,000            | 750             | 300.00%        |
| 52125                              | GENERAL SUPPLIES               | 30,884           | 8,548            | 53,185           | 45,138           | (8,047)         | -15.13%        |
| 52126                              | ELECTRICAL SUPPLIES            | 48,915           | 95,886           | 66,433           | 61,057           | (5,376)         | -8.09%         |
| 52127                              | CONSTRUCTION SUPPLIES          | 15,186           | 18,767           | 19,492           | 23,579           | 4,087           | 20.97%         |
| 52128                              | PLUMBING SUPPLIES              | 3,180            | 3,618            | 4,392            | 7,369            | 2,977           | 67.78%         |
| 52129                              | HVAC-HEAT VENTILATN AIR SUPPLI | 34,622           | 36,373           | 40,573           | 57,062           | 16,489          | 40.64%         |
| 52130                              | OTHER SUPPLIES                 | 10,289           | 6,049            | 5,455            | 6,310            | 855             | 15.67%         |
| 52135                              | POSTAGE                        | 4,214            | 4,508            | 4,560            | 4,656            | 96              | 2.11%          |
| 52140                              | WEARING APPAREL                | 20,952           | 19,761           | 24,521           | 24,047           | (474)           | -1.93%         |
| 52145                              | PAINT AND CHEMICAL             | 120,431          | 93,509           | 108,442          | 127,131          | 18,689          | 17.23%         |
| 52146                              | DEICING CHEMICALS AND MATERIAL | 89,091           | 90,397           | 115,147          | 137,637          | 22,490          | 19.53%         |
| 52150                              | SEED AND FERTILIZER            | 11,494           | 2,324            | 8,897            | 5,377            | (3,520)         | -39.56%        |
| 52156                              | INVENTORY OVER SHORT           | 638              | 1,367            | 2,000            | 2,000            | 0               | 0.00%          |
| 52160                              | FUEL                           | 196,123          | 214,147          | 221,023          | 220,911          | (112)           | -0.05%         |
| 52165                              | LICENSES AND TAGS              | 993              | 556              | 1,198            | 1,892            | 694             | 57.93%         |
| 52170                              | SPECIAL PHOTOGRAPHY ETC        | 2,000            | 0                | 0                | 0                | 0               | 0.00%          |
| 52175                              | SIGNS                          | 12,726           | 17,289           | 16,010           | 25,905           | 9,895           | 61.81%         |
| 52180                              | ASPHALTIC MATERIAL             | 15,084           | 1,412            | 10,950           | 15,140           | 4,190           | 38.26%         |
| 52185                              | AGGREGATE MATERIAL             | 9,225            | 4,040            | 6,225            | 5,925            | (300)           | -4.82%         |
| 52190                              | JANITORIAL SUPPLIES            | 92,649           | 71,740           | 78,870           | 75,305           | (3,565)         | -4.52%         |
| 52195                              | ENVIRONMENTAL SUPPLIES ETC     | 405              | 477              | 1,368            | 1,192            | (176)           | -12.87%        |

| Account #                       | Description                    | 2012 Actuals     | 2013 Actuals     | 2014 Budget      | 2015 Budget      | 2014 Budget to   | 2014 Budget to |
|---------------------------------|--------------------------------|------------------|------------------|------------------|------------------|------------------|----------------|
|                                 |                                |                  |                  |                  |                  | 2015 Budget      | 2015 Budget    |
|                                 |                                |                  |                  |                  |                  | \$ Change        | % Change       |
| 52205                           | MAINT LANDSCAPING              | 6,997            | 4,664            | 0                | 0                | 0                | 0.00%          |
| 52215                           | MAINT GROUNDS                  | 29,838           | 79,043           | 21,850           | 32,350           | 10,500           | 48.05%         |
| 52220                           | MAINT OFFICE MACHINES          | 7,769            | 9,073            | 7,600            | 20,031           | 12,431           | 163.57%        |
| 52225                           | MAINT COMPUTER SOFTWARE        | 6,571            | 7,487            | 7,500            | 9,000            | 1,500            | 20.00%         |
| 52230                           | MAINT FURNITURE AND FIXTURES   | 2,000            | 0                | 3,145            | 3,145            | 0                | 0.00%          |
| 52235                           | MAINT MACHINERY AND APPARATUS  | 26,222           | 14,414           | 42,872           | 35,143           | (7,729)          | -18.03%        |
| 52236                           | MAINT LOADING BRIDGES          | 38,104           | 41,853           | 41,353           | 44,004           | 2,651            | 6.41%          |
| 52237                           | MAINT BAGGAGE                  | 2,758            | 3,254            | 10,700           | 17,480           | 6,780            | 63.36%         |
| 52250                           | MAINT RADIOS ALLOCATION        | 48,906           | 24,750           | 58,630           | 56,705           | (1,925)          | -3.28%         |
| 52265                           | MAINT BUILDINGS AND STRUCTURE  | 201,040          | 116,650          | 230,824          | 406,618          | 175,794          | 76.16%         |
| 52275                           | MAINT RUNWAYS                  | 31,333           | 24,769           | 27,454           | 17,127           | (10,327)         | -37.62%        |
| 52278                           | MAINT RNWY LIGHTING            | 31,567           | 56,683           | 58,738           | 50,738           | (8,000)          | -13.62%        |
| 52280                           | MAINT ROADS AND BRIDGES        | 4,971            | 1,872            | 5,700            | 5,700            | 0                | 0.00%          |
| 52305                           | MAINT SOFTWARE                 | 25,200           | 45,442           | 29,575           | 41,685           | 12,110           | 40.95%         |
| 52405                           | ADVERTISING SERVICES           | 53,494           | 202,358          | 282,370          | 282,370          | 0                | 0.00%          |
| 52410                           | BUILDING SECURITY SERVICES     | 18,000           | 14,000           | 21,400           | 21,400           | 0                | 0.00%          |
| 52423                           | TELECOMMUNICATION SERVICES     | 24,965           | 35               | 30,000           | 0                | (30,000)         | -100.00%       |
| 52425                           | ENVIRONMENTAL SERVICES         | 9,374            | 8,939            | 15,610           | 14,280           | (1,330)          | -8.52%         |
| 52430                           | FINANCIAL SERVICES             | 5,000            | 19,360           | 4,000            | 0                | (4,000)          | -100.00%       |
| 52435                           | GARBAGE REMOVAL SERVICES       | 21,489           | 23,890           | 24,611           | 26,338           | 1,727            | 7.02%          |
| 52565                           | PEST CONTROL                   | 939              | 1,325            | 1,082            | 1,082            | 0                | 0.00%          |
| 52568                           | BANK AND INVESTMENT FEES       | 46,154           | 40,294           | 40,000           | 40,000           | 0                | 0.00%          |
| 52572                           | BAD DEBT EXPENSE               | (20,358)         | 7,814            | 1,500            | 2,500            | 1,000            | 66.67%         |
| 52573                           | CREDIT CARD FEES               | 0                | 655              | 0                | 250              | 250              | 0.00%          |
| 52574                           | LEGAL SERVICES                 | 30,752           | 59,439           | 45,000           | 90,000           | 45,000           | 100.00%        |
| 52575                           | SERVICES                       | 65,500           | 140,434          | 203,611          | 246,381          | 42,770           | 21.01%         |
| 52576                           | AUDIT SERVICES                 | 60,000           | 60,000           | 75,000           | 75,000           | 0                | 0.00%          |
| 52590                           | TEMPORARY EMPLOYMENT           | 40,958           | 44,075           | 9,600            | 9,600            | 0                | 0.00%          |
| 52605                           | CAR MILEAGE                    | 1,682            | 934              | 2,665            | 2,065            | (600)            | -22.51%        |
| 52615                           | DUES AND MEMBERSHIP            | 29,811           | 26,256           | 29,436           | 29,225           | (211)            | -0.72%         |
| 52625                           | MEETING EXPENSES IN TOWN       | 27,064           | 7,421            | 14,150           | 9,575            | (4,575)          | -32.33%        |
| 52630                           | TRAINING                       | 20,883           | 4,697            | 23,287           | 23,244           | (43)             | -0.18%         |
| 52635                           | EMPLOYEE EDUCATIONL ASSISTANCE | (3,349)          | 0                | 0                | 5,000            | 5,000            | 0.00%          |
| 52645                           | SUBSCRIPTIONS                  | 90,819           | 79,474           | 82,014           | 64,763           | (17,251)         | -21.03%        |
| 52655                           | TRAVEL OUT OF TOWN             | 20,926           | 12,500           | 24,306           | 27,648           | 3,342            | 13.75%         |
| 52705                           | COMMUNICATIONS                 | 14,552           | 15,290           | 13,720           | 13,220           | (500)            | -3.64%         |
| 52706                           | WIRELESS COMMUNICATION         | 0                | 0                | 468              | 468              | 0                | 0.00%          |
| 52735                           | TELEPHONE LONG DIST CALLS      | 1,024            | 767              | 1,100            | 1,100            | 0                | 0.00%          |
| 52736                           | CELL PHONE AIRTIME             | 184              | 1,125            | 100              | 100              | 0                | 0.00%          |
| 52738                           | CELL PHONE BASE CHARGES        | 16,560           | 12,110           | 13,800           | 13,800           | 0                | 0.00%          |
| 52740                           | GENERAL INSURANCE-CITY         | 206,310          | 205,390          | 206,820          | 215,168          | 8,348            | 4.04%          |
| 52746                           | UTILITIES ELECTRIC             | 929,210          | 791,738          | 1,063,479        | 1,096,260        | 32,781           | 3.08%          |
| 52747                           | UTILITIES GAS                  | 242,286          | 202,361          | 259,535          | 272,512          | 12,977           | 5.00%          |
| 52748                           | UTILITIES SEWER                | 25,895           | 24,609           | 25,897           | 27,192           | 1,295            | 5.00%          |
| 52749                           | UTILITIES WATER                | 217,819          | 117,473          | 130,570          | 137,513          | 6,943            | 5.32%          |
| 52755                           | COMMUNICATIONS EQUIPMENT       | 3,414            | 1,735            | 1,255            | 830              | (425)            | -33.86%        |
| 52757                           | SECURITY SURVEILLANCE EQUIP    | 14,757           | 9,633            | 11,820           | 10,600           | (1,220)          | -10.32%        |
| 52775                           | MINOR EQUIPMENT                | 27,789           | 19,749           | 20,580           | 28,186           | 7,606            | 36.96%         |
| 52795                           | RENTAL OF EQUIPMENT            | 14,116           | 6,155            | 16,335           | 9,268            | (7,067)          | -43.26%        |
| 52805                           | ADMIN PRORATED CHARGES         | 635,004          | 631,848          | 640,000          | 581,300          | (58,700)         | -9.17%         |
| 52859                           | INSURANCE OTHER                | 125              | 0                | 0                | 2,400            | 2,400            | 0.00%          |
| 52872                           | MAINT FLEET VEHICLES EQP       | 165,566          | 158,560          | 165,024          | 179,419          | 14,395           | 8.72%          |
| 52874                           | OFFICE SERVICES PRINTING       | 2,014            | 726              | 3,227            | 3,411            | 184              | 5.70%          |
| 52875                           | OFFICE SERVICES RECORDS        | 9                | 0                | 0                | 0                | 0                | 0.00%          |
| 52970                           | ENVIRON PROTECTION PROGRAM     | 0                | 0                | 7,000            | 7,000            | 0                | 0.00%          |
| 65070                           | ADM FEE AIRPORT REV BONDS      | 3,400            | 14,900           | 4,600            | 7,500            | 2,900            | 63.04%         |
| 65075                           | INTEREST                       | 0                | 0                | 0                | 862,450          | 862,450          | 0.00%          |
| 65160                           | RECRUITMENT                    | 8,905            | 925              | 2,031            | 1,042            | (989)            | -48.70%        |
| 65170                           | TRANSFER TO OTHER FUNDS        | 0                | 16,039           | 0                | 0                | 0                | 0.00%          |
| 65185                           | PRINCIPAL                      | 0                | 0                | 0                | 1,565,000        | 1,565,000        | 0.00%          |
| 65359                           | PARKING MGMT                   | 1,642,777        | 1,634,845        | 1,636,244        | 1,477,000        | (159,244)        | -9.73%         |
| <b>Total Operating Expenses</b> |                                | <b>5,923,893</b> | <b>5,764,075</b> | <b>6,513,171</b> | <b>9,095,076</b> | <b>2,581,905</b> | <b>39.64%</b>  |

| <b>Account #</b>            | <b>Description</b>       | <b>2012 Actuals</b> | <b>2013 Actuals</b> | <b>2014 Budget</b> | <b>2015 Budget</b> | <b>2014 Budget to<br/>2015 Budget<br/>\$ Change</b> | <b>2014 Budget to<br/>2015 Budget<br/>% Change</b> |
|-----------------------------|--------------------------|---------------------|---------------------|--------------------|--------------------|---|--|
| 53020                       | COMPUTERS NETWORKS       | 47,251              | 1,122               | 22,044             | 105,060            | 83,016  | 376.59%  |
| 53030                       | FURNITURE AND FIXTURES   | 3,241               | 1,200               | 750                | 500                | (250)   | -33.33%  |
| 53050                       | MACHINERY AND APPARATUS  | 51,330              | 67,068              | 45,550             | 115,276            | 69,726  | 153.08%  |
| 53070                       | VEHICLES REPLACEMENT     | 82,237              | 48,266              | 0                  | 38,969             | 38,969  | 0.00%  |
| 53090                       | BUILDINGS AND STRUCTURES | 0                   | 0                   | 0                  | 10,000             | 10,000  | 0.00%  |
| 53100                       | LAND                     | 0                   | 0                   | 0                  | 3,250              | 3,250   | 0.00%  |
| 65401                       | RADIO FUND PURCHASES     | 6,917               | 2,560               | 3,900              | 4,125              | 225   | 5.77%  |
| <b>Total Capital Outlay</b> |                          | <b>190,976</b>      | <b>120,216</b>      | <b>72,244</b>      | <b>277,180</b>     | <b>204,936</b>                                      | <b>283.67%</b>                                     |
| <b>Total Expenses</b>       |                          | <b>14,466,990</b>   | <b>13,723,541</b>   | <b>14,122,391</b>  | <b>16,822,654</b>  | <b>2,700,263</b>                                    | <b>19.12%</b>                                      |
|                             | CIP - RESTRICTED         | <b>1,481,669</b>    | <b>3,859,421</b>    | <b>150,000</b>     | <b>150,000</b>     | <b>0</b>  | <b>0.00%</b>                                       |
| <b>Total Funds</b>          |                          | <b>15,948,659</b>   | <b>17,582,962</b>   | <b>14,272,391</b>  | <b>16,972,654</b>  | <b>(2,700,263)</b>                                  | <b>-18.92%</b>                                     |

Totals may differ from narrative due to rounding.

**City of Colorado Springs  
Budget Detail Report**

404 AIRPORT BOND FUND  
Airport

| <b>Account #</b>                   | <b>Description</b>        | <b>2012 Actuals</b> | <b>2013 Actuals</b> | <b>2014 Budget</b> | <b>2015 Budget</b> | <b>2014 Budget to<br/>2015 Budget<br/>\$ Change</b> | <b>2014 Budget to<br/>2015 Budget<br/>% Change</b> |
|------------------------------------|---------------------------|---------------------|---------------------|--------------------|--------------------|---|--|
| <b>Total Salaries and Benefits</b> |                           | <b>0</b>            | <b>0</b>            | <b>0</b>           | <b>0</b>           | <b>0</b>  | <b>0.00%</b>                                       |
| 65070                              | ADM FEE AIRPORT REV BONDS | 4,266               | 4,549               | 0                  | 0                  | 0   | 0.00%  |
| 65075                              | INTEREST                  | 2,221,496           | 2,059,032           | 1,139,258          | 0                  | (1,139,258)   | -100.00%   |
| 65185                              | PRINCIPAL                 | 0                   | 0                   | 2,860,000          | 0                  | (2,860,000)   | -100.00%   |
| 65215                              | BOND ISSUANCE COSTS       | 0                   | 217,349             | 0                  | 0                  | 0   | 0.00%  |
| <b>Total Operating Expenses</b>    |                           | <b>2,225,762</b>    | <b>2,280,930</b>    | <b>3,999,258</b>   | <b>0</b>           | <b>(3,999,258)</b>                                  | <b>-100.00%</b>                                    |
| <b>Total Capital Outlay</b>        |                           | <b>0</b>            | <b>0</b>            | <b>0</b>           | <b>0</b>           | <b>0</b>  | <b>0.00%</b>                                       |
| <b>Total Expenses</b>              |                           | <b>2,225,762</b>    | <b>2,280,930</b>    | <b>3,999,258</b>   | <b>0</b>           | <b>(3,999,258)</b>                                  | <b>-100.00%</b>                                    |

Totals may differ from narrative due to rounding.  
Due to an accounting change, for the 2015 Budget, all bond expenses are budgeted in fund 401

**City of Colorado Springs  
Budget Detail Report**

405 AIRPORT PFC FUND  
Airport

| <b>Account #</b>                   | <b>Description</b> | <b>2012 Actuals</b> | <b>2013 Actuals</b> | <b>2014 Budget</b> | <b>2015 Budget</b> | <b>2014 Budget to<br/>2015 Budget<br/>\$ Change</b> | <b>2014 Budget to<br/>2015 Budget<br/>% Change</b> |
|------------------------------------|--------------------|---------------------|---------------------|--------------------|--------------------|---|--|
| <b>Total Salaries and Benefits</b> |                    | <b>0</b>            | <b>0</b>            | <b>0</b>           | <b>0</b>           | <b>0</b>  | <b>0.00%</b>                                       |
| 65075                              | INTEREST           | 58,410              | 40,420              | 0                  | 63,928             | 63,928  | 0.00%  |
| 65185                              | PRINCIPAL          | 0                   | 0                   | 0                  | 299,284            | 299,284   | 0.00%  |
| <b>Total Operating Expenses *</b>  |                    | <b>58,410</b>       | <b>40,420</b>       | <b>0</b>           | <b>363,212</b>     | <b>363,212</b>                                      | <b>0.00%</b>                                       |
| <b>Total Capital Outlay</b>        |                    | <b>0</b>            | <b>0</b>            | <b>0</b>           | <b>0</b>           | <b>0</b>  | <b>0.00%</b>                                       |
| <b>Total Expenses</b>              |                    | <b>58,410</b>       | <b>40,420</b>       | <b>0</b>           | <b>363,212</b>     | <b>363,212</b>                                      | <b>0.00%</b>                                       |
|                                    | CIP - RESTRICTED   | 3,864,736           | 1,394,296           | 1,147,145          | 1,425,924          | 278,779   | 24.30%   |
| <b>Total Funds</b>                 |                    | <b>3,923,146</b>    | <b>1,434,716</b>    | <b>1,147,145</b>   | <b>1,789,136</b>   | <b>641,991</b>                                      | <b>55.96%</b>                                      |

Totals may differ from narrative due to rounding.

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# Cemeteries

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## 2015 Breakthrough Strategies

| Breakthrough Strategy   | Measurable Outcome                      | Measured or Completed By: | Strategic Plan Goal     |
|---|---|---------------------------|-------------------------|
| To increase the Cemeteries' market share in the community             | Over 25% market share in El Paso County | Quarterly                 | Transforming Government |
| To stabilize the maintenance cost per site at the two City Cemeteries | Maintenance cost per site at \$17.00    | Quarterly                 | Transforming Government |

## All Funds Summary

|                  | Source of Funds     | 2013               | 2014               | * 2014             | 2015               | 2015 Budget -<br>* 2014 Amended Budget |
|------------------|---------------------|--------------------|--------------------|--------------------|--------------------|--|
|                  |                     | Actual             | Original Budget    | Amended Budget     |                    |  |
| <i>All Funds</i> | Cemetery Enterprise | \$1,192,264        | \$1,273,715        | \$1,273,715        | \$1,390,792        | \$117,077                              |
|                  | <b>Total</b>        | <b>\$1,192,264</b> | <b>\$1,273,715</b> | <b>\$1,273,715</b> | <b>\$1,390,792</b> | <b>\$117,077</b>                       |
|                  | <b>Use of Funds</b> |                    |                    |                    |                    |  |
|                  | Cemetery Enterprise | \$1,195,648        | \$1,310,635        | \$1,310,635        | \$1,382,142        | \$71,507                               |
|                  | <b>Total</b>        | <b>\$1,195,648</b> | <b>\$1,310,635</b> | <b>\$1,310,635</b> | <b>\$1,382,142</b> | <b>\$71,507</b>                        |
|                  | <b>Positions</b>    |                    |                    |                    |                    |  |
|                  | Cemetery Enterprise | 6.00               | 6.00               | 6.00               | 6.00               | 0.00                                   |
|                  | <b>Total</b>        | <b>6.00</b>        | <b>6.00</b>        | <b>6.00</b>        | <b>6.00</b>        | <b>0.00</b>                            |

\* 2014 Amended Budget as of 8/14/2014

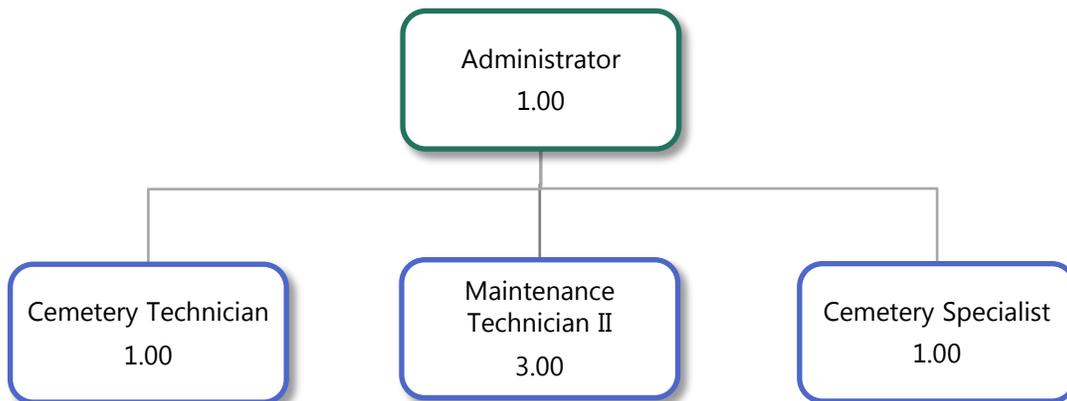
## Significant Changes vs. 2014

- Increase in revenues are projected to exceed increases in expenses due to fee increases implemented in 2014

## Cemeteries

The City owns two cemeteries, operated as enterprises and partially supported by an endowment fund, which offer burial services including casket interments and cremation inurnments. The Cemeteries Enterprise strives to provide self-supportive, quality cemetery services for the public for the interment of the deceased in a dignified and respectful manner and to maintain the perpetual care responsibilities of the cemetery grounds.

Evergreen Cemetery was established shortly after Colorado Springs was founded in 1871 and deeded to the City in 1875. Fairview Cemetery, initially established in 1895, was annexed by Colorado Springs in 1917. The two cemeteries are home to such notable historical figures as Winfield Scott Stratton, General William Jackson Palmer, and Helen Hunt Jackson.



The sections below provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2014, and changes occurring as part of the 2015 Cemeteries Enterprise Budget.

| Cemetery Fund                     | Source of Funds                | 2012 Actual          | 2013 Actual           | 2014 Original Budget | * 2014 Amended Budget               | 2015 Budget        | 2015 Budget - * 2014 Amended Budget |  |
|-----------------------------------|--------------------------------|----------------------|-----------------------|----------------------|-------------------------------------|--------------------|-------------------------------------|--|
|                                   | Interments and Removals        | \$460,002            | \$432,934             | \$459,225            | \$459,225                           | \$506,230          | \$47,005                            |  |
|                                   | Sales of Lots                  | 383,520              | 368,925               | 382,740              | 382,740                             | 437,812            | 55,072                              |  |
|                                   | Interest - Endowment/Other     | 254,948              | 216,116               | 252,500              | 252,500                             | 252,500            | 0                                   |  |
|                                   | Burial Vaults & Bronze Markers | 75,820               | 79,031                | 76,500               | 76,500                              | 91,500             | 15,000                              |  |
|                                   | Miscellaneous                  | 88,291               | 95,258                | 102,750              | 102,750                             | 102,750            | 0                                   |  |
|                                   | <b>Total</b>                   | <b>\$1,262,581</b>   | <b>\$1,192,264</b>    | <b>\$1,273,715</b>   | <b>\$1,273,715</b>                  | <b>\$1,390,792</b> | <b>\$117,077</b>                    |  |
|                                   |                                |                      |                       |                      |                                     |                    |                                     |  |
|                                   | Use of Funds                   | 2012 Actual          | 2013 Actual           | 2014 Original Budget | * 2014 Amended Budget               | 2015 Budget        | 2015 Budget - * 2014 Amended Budget |  |
|                                   | Salary/Benefits/Pensions       | \$468,675            | \$492,939             | \$491,252            | \$491,252                           | \$539,077          | \$47,825                            |  |
| Operating                         | 782,974                        | 695,409              | 754,324               | 754,324              | 808,065                             | 53,741             |                                     |  |
| Capital Outlay                    | 0                              | 7,300                | 65,059                | 65,059               | 35,000                              | (30,059)           |                                     |  |
| <b>Total</b>                      | <b>\$1,251,649</b>             | <b>\$1,195,648</b>   | <b>\$1,310,635</b>    | <b>\$1,310,635</b>   | <b>\$1,382,142</b>                  | <b>\$71,507</b>    |                                     |  |
|                                   |                                |                      |                       |                      |                                     |                    |                                     |  |
| Position Title                    | 2013 Actual                    | 2014 Original Budget | * 2014 Amended Budget | 2015 Budget          | 2015 Budget - * 2014 Amended Budget |                    |                                     |  |
| Cemetery Operations Administrator | 1.00                           | 1.00                 | 1.00                  | 1.00                 | 0.00                                |                    |                                     |  |
| Cemetery Technician               | 1.00                           | 1.00                 | 1.00                  | 1.00                 | 0.00                                |                    |                                     |  |
| Cemetery Specialist               | 0.00                           | 1.00                 | 1.00                  | 1.00                 | 0.00                                |                    |                                     |  |
| Maintenance Technician II         | 4.00                           | 3.00                 | 3.00                  | 3.00                 | 0.00                                |                    |                                     |  |
| <b>Total Positions</b>            | <b>6.00</b>                    | <b>6.00</b>          | <b>6.00</b>           | <b>6.00</b>          | <b>0.00</b>                         |                    |                                     |  |

\* 2014 Amended Budget as of 8/14/2014

|  |  |  |
|--|--|--|
| <b>Funding Changes</b>                               | <b>During 2014</b>   | <b>* 2014 Amended -<br/>2014 Original Budget</b> |
|  | None   | \$0  |
|  | <b>Total During 2014</b>   | <b>\$0</b>                                       |
|  | <b>For 2015</b>  | <b>2015 Budget -<br/>* 2014 Amended Budget</b>   |
|  | <b>Salaries/Benefits/Pensions</b>  |  |
|  | Net change to fund existing positions  | \$12,878   |
|  | Increase for pay for performance   | 4,499  |
|  | Net increase for medical plan changes  | 3,428  |
|  | Increase to fund additional seasonal temporary                                 | 27,020   |
|  | <b>Total Salaries/Benefits/Pensions</b>  | <b>\$47,825</b>                                  |
|  | <b>Operating</b>   |  |
|  | Increase to fund utility rate increases  | \$13,000   |
|  | Increase to fund increased costs of maintenance of grounds, lawn and buildings | 21,250   |
|  | Increase for other operational needs   | 19,491   |
|  | <b>Total Operating</b>   | <b>\$53,741</b>                                  |
| <b>Capital Outlay</b>                                |  |  |
| Decrease to remove 2014 one-time equipment purchases | (\$30,059)   |  |
| <b>Total Capital Outlay</b>                          | <b>(\$30,059)</b>  |  |
| <b>Total For 2015</b>                                | <b>\$71,507</b>  |  |

|                         |                          |  |
|-------------------------|--------------------------|--|
| <b>Position Changes</b> | <b>During 2014</b>       | <b>* 2014 Amended -<br/>2014 Original Budget</b> |
|                         | None                     | 0.00   |
|                         | <b>Total During 2014</b> | <b>0.00</b>                                      |
|                         | <b>For 2015</b>          | <b>2015 Budget -<br/>* 2014 Amended Budget</b>   |
|                         | None                     | 0.00   |
|                         | <b>Total For 2015</b>    | <b>0.00</b>                                      |

\* 2014 Amended Budget as of 8/14/2014

**City of Colorado Springs  
Budget Detail Report**

475 CEMETERY FUND

Cemetery

| Account #                          | Description                    | 2012 Actuals   | 2013 Actuals   | 2014 Budget    | 2015 Budget    | 2014 Budget to | 2014 Budget to |
|------------------------------------|--------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
|                                    |                                |                |                |                |                | 2015 Budget    | 2015 Budget    |
|                                    |                                |                |                |                |                | \$ Change      | % Change       |
| 51205                              | CIVILIAN SALARIES              | 283,244        | 283,290        | 318,310        | 326,507        | 8,197          | 2.58%          |
| 51210                              | OVERTIME                       | 34,844         | 41,176         | 31,000         | 35,000         | 4,000          | 12.90%         |
| 51220                              | SEASONAL TEMPORARY             | 32,977         | 42,456         | 22,880         | 35,500         | 12,620         | 55.16%         |
| 51230                              | SHIFT DIFFERENTIAL             | 0              | 63             | 0              | 0              | 0              | 0.00%          |
| 51610                              | PERA                           | 46,642         | 48,374         | 49,305         | 45,452         | (3,853)        | -7.81%         |
| 51615                              | WORKERS COMPENSATION           | 6,073          | 5,502          | 6,922          | 4,794          | (2,128)        | -30.74%        |
| 51620                              | EQUITABLE LIFE INSURANCE       | 828            | 819            | 916            | 1,191          | 275            | 30.02%         |
| 51640                              | DENTAL INSURANCE               | 1,574          | 1,874          | 2,188          | 2,520          | 332            | 15.17%         |
| 51655                              | RETIRED EMP MEDICAL INS        | 8,846          | 9,854          | 0              | 8,900          | 8,900          | 0.00%          |
| 51665                              | CASH BACK                      | 920            | 0              | 0              | 0              | 0              | 0.00%          |
| 51675                              | UNEMPLOYMENT INSURANCE         | 0              | 1,852          | 0              | 1,500          | 1,500          | 0.00%          |
| 51690                              | MEDICARE                       | 4,915          | 5,137          | 4,553          | 4,811          | 258            | 5.67%          |
| 51695                              | CITY EPO MEDICAL PLAN          | 47,812         | 52,168         | 55,178         | 72,902         | 17,724         | 32.12%         |
| 51696                              | ADVANTAGE HD MED PLAN          | 0              | 352            | 0              | 0              | 0              | 0.00%          |
| 51697                              | HRA BENEFIT TO ADV MED PLAN    | 0              | 22             | 0              | 0              | 0              | 0.00%          |
| <b>Total Salaries and Benefits</b> |                                | <b>468,675</b> | <b>492,939</b> | <b>491,252</b> | <b>539,077</b> | <b>47,825</b>  | <b>9.74%</b>   |
| 52110                              | OFFICE SUPPLIES                | 151            | 1,337          | 1,000          | 1,500          | 500            | 50.00%         |
| 52115                              | MEDICAL SUPPLIES               | 44             | 0              | 100            | 100            | 0              | 0.00%          |
| 52120                              | COMPUTER SOFTWARE              | 0              | 0              | 100            | 100            | 0              | 0.00%          |
| 52122                              | CELL PHONES EQUIP AND SUPPLIES | 0              | 20             | 100            | 100            | 0              | 0.00%          |
| 52125                              | GENERAL SUPPLIES               | 1,903          | 1,254          | 1,750          | 1,500          | (250)          | -14.29%        |
| 52135                              | POSTAGE                        | 381            | 653            | 650            | 650            | 0              | 0.00%          |
| 52140                              | WEARING APPAREL                | 1,450          | 2,006          | 500            | 500            | 0              | 0.00%          |
| 52145                              | PAINT AND CHEMICAL             | 0              | 0              | 100            | 100            | 0              | 0.00%          |
| 52150                              | SEED AND FERTILIZER            | 5,914          | 20,250         | 20,000         | 22,000         | 2,000          | 10.00%         |
| 52165                              | LICENSES AND TAGS              | 0              | 0              | 50             | 50             | 0              | 0.00%          |
| 52175                              | SIGNS                          | 0              | 0              | 100            | 100            | 0              | 0.00%          |
| 52190                              | JANITORIAL SUPPLIES            | 428            | 532            | 650            | 650            | 0              | 0.00%          |
| 52205                              | MAINT LANDSCAPING              | 0              | 0              | 300            | 300            | 0              | 0.00%          |
| 52210                              | MAINT TREES                    | 888            | 3,015          | 16,000         | 18,000         | 2,000          | 12.50%         |
| 52215                              | MAINT GROUNDS                  | 18,295         | 17,423         | 11,000         | 20,000         | 9,000          | 81.82%         |
| 52220                              | MAINT OFFICE MACHINES          | 1,650          | 0              | 210            | 210            | 0              | 0.00%          |
| 52225                              | MAINT COMPUTER SOFTWARE        | 0              | 0              | 100            | 100            | 0              | 0.00%          |
| 52235                              | MAINT MACHINERY AND APPARATUS  | 1,080          | 1,184          | 1,250          | 1,250          | 0              | 0.00%          |
| 52240                              | MAINT NONFLEET VEHICLES EQP    | 95             | 198            | 300            | 300            | 0              | 0.00%          |
| 52250                              | MAINT RADIOS ALLOCATION        | 0              | 0              | 25             | 0              | (25)           | -100.00%       |
| 52265                              | MAINT BUILDINGS AND STRUCTURE  | 1,927          | 3,412          | 2,000          | 3,500          | 1,500          | 75.00%         |
| 52270                              | MAINT WELLS AND RESERVOIRS     | 9,786          | 8,166          | 8,250          | 10,000         | 1,750          | 21.21%         |
| 52405                              | ADVERTISING SERVICES           | 14,458         | 7,928          | 17,750         | 17,750         | 0              | 0.00%          |
| 52410                              | BUILDING SECURITY SERVICES     | 5,044          | 5,058          | 5,200          | 5,200          | 0              | 0.00%          |
| 52450                              | LAUNDRY AND CLEANING SERVICES  | 0              | 0              | 50             | 50             | 0              | 0.00%          |
| 52455                              | LAWN MAINTENANCE SERVICE       | 161,468        | 189,741        | 181,165        | 190,165        | 9,000          | 4.97%          |
| 52465                              | MISCELLANEOUS SERVICES         | 23             | 0              | 0              | 0              | 0              | 0.00%          |
| 52568                              | BANK AND INVESTMENT FEES       | 268            | 273            | 0              | 300            | 300            | 0.00%          |
| 52573                              | CREDIT CARD FEES               | 5,079          | 5,604          | 5,100          | 6,000          | 900            | 17.65%         |
| 52575                              | SERVICES                       | 53,896         | 54,167         | 65,150         | 55,150         | (10,000)       | -15.35%        |
| 52578                              | INTERPRETING SERVICES          | 0              | 0              | 100            | 100            | 0              | 0.00%          |
| 52605                              | CAR MILEAGE                    | 0              | 0              | 100            | 100            | 0              | 0.00%          |
| 52615                              | DUES AND MEMBERSHIP            | 2,100          | 0              | 2,200          | 500            | (1,700)        | -77.27%        |
| 52625                              | MEETING EXPENSES IN TOWN       | 613            | 0              | 250            | 250            | 0              | 0.00%          |
| 52630                              | TRAINING                       | 0              | 0              | 250            | 250            | 0              | 0.00%          |
| 52635                              | EMPLOYEE EDUCATIONL ASSISTANCE | 0              | 0              | 100            | 100            | 0              | 0.00%          |
| 52645                              | SUBSCRIPTIONS                  | 236            | 275            | 250            | 250            | 0              | 0.00%          |
| 52655                              | TRAVEL OUT OF TOWN             | 72             | 228            | 2,175          | 500            | (1,675)        | -77.01%        |
| 52705                              | COMMUNICATIONS                 | 3,699          | 0              | 0              | 0              | 0              | 0.00%          |
| 52735                              | TELEPHONE LONG DIST CALLS      | 0              | 1              | 150            | 150            | 0              | 0.00%          |
| 52736                              | CELL PHONE AIRTIME             | 0              | 0              | 500            | 250            | (250)          | -50.00%        |
| 52738                              | CELL PHONE BASE CHARGES        | 1,139          | 1,548          | 1,200          | 1,750          | 550            | 45.83%         |
| 52740                              | GENERAL INSURANCE-CITY         | 1,375          | 1,537          | 1,450          | 2,000          | 550            | 37.93%         |

| Account #                       | Description                | 2012 Actuals     | 2013 Actuals     | 2014 Budget      | 2015 Budget      | 2014 Budget to<br>2015 Budget<br>\$ Change | 2014 Budget to<br>2015 Budget<br>% Change |
|---------------------------------|----------------------------|------------------|------------------|------------------|------------------|--|---|
| 52746                           | UTILITIES ELECTRIC         | 5,504            | 5,540            | 6,000            | 7,000            | 1,000                                      | 16.67%                                    |
| 52747                           | UTILITIES GAS              | 6,588            | 8,752            | 6,000            | 9,000            | 3,000                                      | 50.00%                                    |
| 52748                           | UTILITIES SEWER            | 1,444            | 1,431            | 3,500            | 2,000            | (1,500)                                    | -42.86%                                   |
| 52749                           | UTILITIES WATER            | 347,659          | 201,469          | 256,000          | 262,000          | 6,000                                      | 2.34%                                     |
| 52775                           | MINOR EQUIPMENT            | 2,398            | 6,979            | 4,000            | 7,000            | 3,000                                      | 75.00%                                    |
| 52776                           | PRINTER CONSOLIDATION COST | 393              | 509              | 0                | 500              | 500  | 0.00%                                     |
| 52795                           | RENTAL OF EQUIPMENT        | 514              | 495              | 900              | 600              | (300)                                      | -33.33%                                   |
| 52805                           | ADMIN PRORATED CHARGES     | 49,212           | 49,524           | 49,524           | 59,815           | 10,291                                     | 20.78%                                    |
| 52806                           | PAYMENT IN LIEU OF TAXES   | 2,064            | 1,655            | 2,500            | 1,750            | (750)                                      | -30.00%                                   |
| 52872                           | MAINT FLEET VEHICLES EQP   | 39,334           | 34,147           | 35,000           | 37,000           | 2,000                                      | 5.71%                                     |
| 52874                           | OFFICE SERVICES PRINTING   | 706              | 946              | 1,000            | 1,000            | 0  | 0.00%                                     |
| 52875                           | OFFICE SERVICES RECORDS    | 183              | 165              | 150              | 200              | 50   | 33.33%                                    |
| 52880                           | PURCHASES FOR RESALE       | 33,213           | 57,687           | 40,000           | 58,000           | 18,000                                     | 45.00%                                    |
| 52893                           | RENTAL OF FLEET VEHICLES   | 0                | 0                | 75               | 75               | 0  | 0.00%                                     |
| 52970                           | ENVIRON PROTECTION PROGRAM | 300              | 300              | 2,000            | 300              | (1,700)                                    | -85.00%                                   |
| <b>Total Operating Expenses</b> |                            | <b>782,974</b>   | <b>695,409</b>   | <b>754,324</b>   | <b>808,065</b>   | <b>53,741</b>                              | <b>7.12%</b>                              |
| 53050                           | MACHINERY AND APPARATUS    | 0                | 7,300            | 30,000           | 15,000           | (15,000)                                   | -50.00%                                   |
| 53090                           | BUILDINGS AND STRUCTURES   | 0                | 0                | 35,059           | 20,000           | (15,059)                                   | -42.95%                                   |
| <b>Total Capital Outlay</b>     |                            | <b>0</b>         | <b>7,300</b>     | <b>65,059</b>    | <b>35,000</b>    | <b>(30,059)</b>                            | <b>-46.20%</b>                            |
| <b>Total Expenses</b>           |                            | <b>1,251,649</b> | <b>1,195,648</b> | <b>1,310,635</b> | <b>1,382,142</b> | <b>71,507</b>                              | <b>5.46%</b>                              |

Totals may differ from narrative due to rounding.

# Development Review Enterprise

Peter Wysocki, Director | (719) 385-5347 | pwysocki@springsgov.com

## 2015 Breakthrough Strategies

| Breakthrough Strategy  | Measurable Outcome       | Measured or Completed By: | Strategic Plan Goal     |
|--|--------------------------|---------------------------|-------------------------|
| Work with other City departments to create a land information system for development review and record management that supports the needs of the City and other participating agencies | Long-term plan developed | Q2                        | Transforming Government |

## All Funds Summary

|                               | Source of Funds               | 2013               | 2014               | * 2014             | 2015               | 2015 Budget -<br>* 2014 Amended Budget |
|-------------------------------|-------------------------------|--------------------|--------------------|--------------------|--------------------|--|
|                               |                               | Actual             | Original Budget    | Amended Budget     |                    |  |
| <i>All Funds</i>              | Development Review Enterprise | \$1,740,319        | \$1,611,102        | \$1,611,102        | \$1,759,438        | \$148,336                              |
|                               | <b>Total</b>                  | <b>\$1,740,319</b> | <b>\$1,611,102</b> | <b>\$1,611,102</b> | <b>\$1,759,438</b> | <b>\$148,336</b>                       |
|                               | <b>Use of Funds</b>           |                    |                    |                    |                    |  |
|                               | Development Review Enterprise | \$1,165,671        | \$1,604,823        | \$1,604,823        | \$1,938,239        | \$333,416                              |
|                               | <b>Total</b>                  | <b>\$1,165,671</b> | <b>\$1,604,823</b> | <b>\$1,604,823</b> | <b>\$1,938,239</b> | <b>\$333,416</b>                       |
|                               | <b>Positions</b>              |                    |                    |                    |                    |  |
| Development Review Enterprise | 11.00                         | 11.00              | 11.00              | 14.50              | 3.50               |  |
| <b>Total</b>                  | <b>11.00</b>                  | <b>11.00</b>       | <b>11.00</b>       | <b>14.50</b>       | <b>3.50</b>        |  |

\* 2014 Amended Budget as of 8/14/2014

## Significant Changes vs. 2014

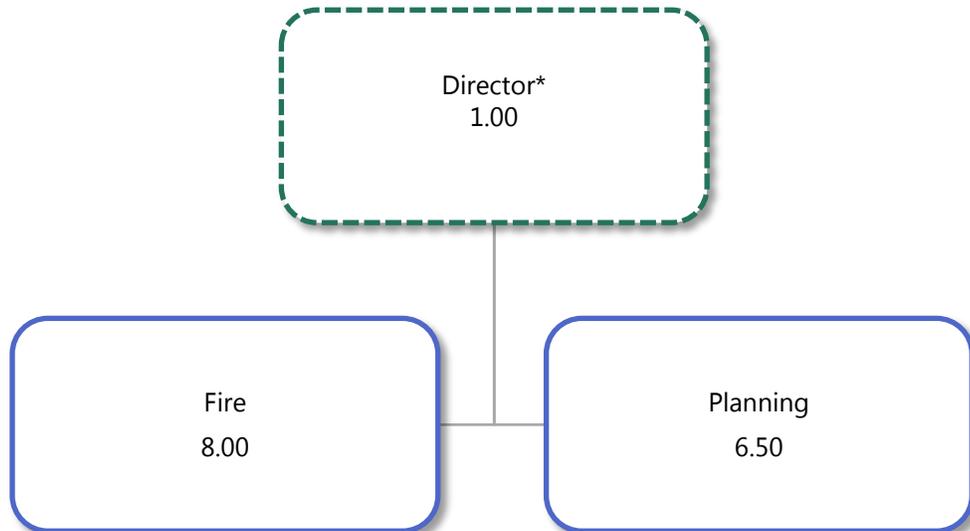
- Increase to fund 3.50 FTE (Senior Fire Inspector, Fire Inspector II, Planning Assistant, Senior Office Specialist)
- Increased expenses will result in a draw from the current fund balance (~\$1,400,000) of approximately \$185,000, based on current revenue projections

## Development Review Enterprise

Established in 2001, the Development Review Enterprise (DRE) Division is responsible for the final implementation of City land use regulations and fire codes. The DRE:

- reviews building permit applications for single-family homes and additions, signs, fire protection systems, fire code review for all construction, and fire inspections
- reviews minor ministerial applications associated with building permits

There are two sections of the DRE, City Planning and Fire Construction Services, both of which are located on the upper floor of the Pikes Peak Regional Development Center. Like other City enterprises, the DRE is 100% self-sufficient, requiring no taxpayer support.



\* The Director position is funded as part of the Land Use Review budget. This position is not reflected in the position count in the Budget Summary on the following page.

The sections below provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2014, and changes occurring as part of the 2015 Development Review Enterprise Budget.

| Enterprise Funds              | Source of Funds                                    | 2012 Actual          | 2013 Actual           | 2014 Original Budget | * 2014 Amended Budget               | 2015 Budget        | 2015 Budget - * 2014 Amended Budget |
|-------------------------------|--|----------------------|-----------------------|----------------------|-------------------------------------|--------------------|-------------------------------------|
|                               | Administrative Review Fees (Planning) <sup>1</sup> | \$1,849,561          | \$1,723,084           | \$1,602,102          | \$1,602,102                         | \$1,283,938        | (\$318,164)                         |
|                               | Interest   | 13,263               | 17,235                | 9,000                | 9,000                               | 9,000              | 0                                   |
|                               | Fire Service Fees <sup>1</sup>                     | 0                    | 0                     | 0                    | 0                                   | 466,500            | 466,500                             |
|                               | <b>Total</b>                                       | <b>\$1,862,824</b>   | <b>\$1,740,319</b>    | <b>\$1,611,102</b>   | <b>\$1,611,102</b>                  | <b>\$1,759,438</b> | <b>\$148,336</b>                    |
|                               | Use of Funds                                       | 2012 Actual          | 2013 Actual           | 2014 Original Budget | * 2014 Amended Budget               | 2015 Budget        | 2015 Budget - * 2014 Amended Budget |
|                               | Salary/Benefits/Pensions                           | \$842,929            | \$804,042             | \$1,198,906          | \$1,198,906                         | \$1,132,918        | (\$65,988)                          |
|                               | Operating  | 359,755              | 352,219               | 399,938              | 399,938                             | 792,916            | 392,978                             |
|                               | Capital Outlay                                     | 5,713                | 9,410                 | 5,979                | 5,979                               | 12,405             | 6,426                               |
|                               | <b>Total</b>                                       | <b>\$1,208,397</b>   | <b>\$1,165,671</b>    | <b>\$1,604,823</b>   | <b>\$1,604,823</b>                  | <b>\$1,938,239</b> | <b>\$333,416</b>                    |
| Position Title                | 2013 Actual  | 2014 Original Budget | * 2014 Amended Budget | 2015 Budget          | 2015 Budget - * 2014 Amended Budget |                    |                                     |
| Engineering Technician II     | 1.00   | 1.00                 | 1.00                  | 0.00                 | (1.00)                              |                    |                                     |
| Fire Code Inspector I/II      | 4.00   | 4.00                 | 4.00                  | 4.00                 | 0.00                                |                    |                                     |
| Fire Protection Engineer I/II | 1.00   | 1.00                 | 1.00                  | 1.00                 | 0.00                                |                    |                                     |
| Land Use Inspector            | 1.00   | 1.00                 | 1.00                  | 1.00                 | 0.00                                |                    |                                     |
| Planner I/II                  | 3.00   | 3.00                 | 3.00                  | 4.00                 | 1.00                                |                    |                                     |
| Planning Technical Assistant  | 0.00   | 0.00                 | 0.00                  | 1.00                 | 1.00                                |                    |                                     |
| Senior Fire Code Inspector    | 0.00   | 0.00                 | 0.00                  | 2.00                 | 2.00                                |                    |                                     |
| Senior Office Specialist      | 1.00   | 1.00                 | 1.00                  | 1.50                 | 0.50                                |                    |                                     |
| <b>Total Positions</b>        | <b>11.00</b>                                       | <b>11.00</b>         | <b>11.00</b>          | <b>14.50</b>         | <b>3.50</b>                         |                    |                                     |

<sup>1</sup> Fire Service-Related DRE Fees were not separately budgeted for in prior years

\* 2014 Amended Budget as of 8/14/2014

|                                    |   |  |
|------------------------------------|---|--|
| <b>Funding Changes</b>             | <b>During 2014</b>  | <b>* 2014 Amended -<br/>2014 Original Budget</b> |
|                                    | None  | \$0  |
|                                    | <b>Total During 2014</b>  | <b>\$0</b>                                       |
|                                    | <b>For 2015</b>   | <b>2015 Budget -<br/>* 2014 Amended Budget</b>   |
|                                    | <b>Salaries/Benefits/Pensions</b>   |  |
|                                    | Net change to fund existing positions   | (\$3,419)  |
|                                    | Increase for pay for performance  | 26,984   |
|                                    | Net increase for medical plan changes   | 12,530   |
|                                    | Increase due to addition of 1.00 FTE (Senior Fire Inspector)  | 91,373   |
|                                    | Increase due to addition of 1.00 FTE (Fire Inspector II)  | 89,970   |
|                                    | Increase due to addition of 1.00 FTE (Planning Technical Assistant)   | 58,266   |
|                                    | Increase due to addition of 0.50 FTE (Senior Office Specialist)   | 29,556   |
|                                    | Decrease to transfer out of DRE to the General Fund Land Use Review for fees collected by DRE but associated with General Fund Land Use Review work (move from Salaries/Benefits/Pensions to Operating) | (371,248)  |
|                                    | <b>Total Salaries/Benefits/Pensions</b>   | <b>(\$65,988)</b>                                |
|                                    | <b>Operating</b>  |  |
|                                    | Increase to fund software improvements, training and other increased operational needs related to new positions   | \$21,730   |
|                                    | Increase to transfer out of DRE to the General Fund Land Use Review for fees collected by DRE but associated with General Fund Land Use Review work (move from Salaries/Benefits/Pensions to Operating) | 371,248  |
| <b>Total Operating</b>             | <b>\$392,978</b>  |  |
| <b>Capital Outlay</b>              |   |  |
| Increase to fund operational needs | \$6,426   |  |
| <b>Total Capital Outlay</b>        | <b>\$6,426</b>  |  |
| <b>Total For 2015</b>              | <b>\$333,416</b>  |  |

|                         |   |  |
|-------------------------|---|--|
| <b>Position Changes</b> | <b>During 2014</b>                          | <b>* 2014 Amended -<br/>2014 Original Budget</b> |
|                         | None  | 0.00   |
|                         | <b>Total During 2014</b>                    | <b>0.00</b>                                      |
|                         | <b>For 2015</b>                             | <b>2015 Budget -<br/>* 2014 Amended Budget</b>   |
|                         | Add 1.00 FTE (Senior Fire Inspector)        | 1.00   |
|                         | Add 1.00 FTE (Fire Inspector II)            | 1.00   |
|                         | Add 1.00 FTE (Planning Technical Assistant) | 1.00   |
|                         | Add 0.50 FTE (Senior Office Specialist)     | 0.50   |
|                         | <b>Total For 2015</b>                       | <b>3.50</b>                                      |

\* 2014 Amended Budget as of 8/14/2014

## City of Colorado Springs Budget Detail Report

480 DEVELOPMENT REVIEW ENTERPRISE  
Development Review Enterprise

| Account #                          | Description                    | 2012 Actuals     | 2013 Actuals     | 2014 Budget      | 2015 Budget      | 2014 Budget to  | 2014 Budget to |
|------------------------------------|--------------------------------|------------------|------------------|------------------|------------------|-----------------|----------------|
|                                    |                                |                  |                  |                  |                  | 2015 Budget     | 2015 Budget    |
|                                    |                                |                  |                  |                  |                  | \$ Change       | % Change       |
| 51205                              | CIVILIAN SALARIES              | 647,902          | 612,823          | 1,009,265        | 855,014          | (154,251)       | -15.28%        |
| 51210                              | OVERTIME                       | 5,263            | 11,039           | 0                | 0                | 0               | 0.00%          |
| 51230                              | SHIFT DIFFERENTIAL             | 0                | 88               | 0                | 0                | 0               | 0.00%          |
| 51235                              | STANDBY                        | 0                | 94               | 0                | 0                | 0               | 0.00%          |
| 51240                              | RETIREMENT TERMINATION SICK    | 3,337            | 7,507            | 0                | 0                | 0               | 0.00%          |
| 51245                              | RETIREMENT TERM VACATION       | 28,289           | 7,400            | 0                | 0                | 0               | 0.00%          |
| 51260                              | VACATION BUY PAY OUT           | 1,471            | 2,961            | 0                | 0                | 0               | 0.00%          |
| 51299                              | SALARIES REIMBURSEMENTS        | (3,498)          | 661              | 0                | 0                | 0               | 0.00%          |
| 51610                              | PERA                           | 82,641           | 73,291           | 84,875           | 110,254          | 25,379          | 29.90%         |
| 51615                              | WORKERS COMPENSATION           | 6,460            | 4,945            | 1,567            | 5,678            | 4,111           | 262.35%        |
| 51620                              | EQUITABLE LIFE INSURANCE       | 1,678            | 1,523            | 2,584            | 2,873            | 289             | 11.18%         |
| 51640                              | DENTAL INSURANCE               | 3,511            | 3,680            | 4,320            | 5,730            | 1,410           | 32.64%         |
| 51655                              | RETIRED EMP MEDICAL INS        | 3,316            | 3,316            | 4,158            | 4,158            | 0               | 0.00%          |
| 51665                              | CASH BACK                      | 508              | 0                | 0                | 0                | 0               | 0.00%          |
| 51690                              | MEDICARE                       | 9,671            | 7,899            | 8,549            | 11,375           | 2,826           | 33.06%         |
| 51695                              | CITY EPO MEDICAL PLAN          | 52,465           | 62,969           | 83,588           | 137,836          | 54,248          | 64.90%         |
| 51696                              | ADVANTAGE HD MED PLAN          | 0                | 1,869            | 0                | 0                | 0               | 0.00%          |
| 51697                              | HRA BENEFIT TO ADV MED PLAN    | 0                | 185              | 0                | 0                | 0               | 0.00%          |
| 51699                              | BENEFITS REIMBURSEMENT         | (85)             | 1,792            | 0                | 0                | 0               | 0.00%          |
| <b>Total Salaries and Benefits</b> |                                | <b>842,929</b>   | <b>804,042</b>   | <b>1,198,906</b> | <b>1,132,918</b> | <b>(65,988)</b> | <b>-5.50%</b>  |
| 52105                              | MISCELLANEOUS OPERATING        | 0                | (273)            | 500              | 500              | 0               | 0.00%          |
| 52110                              | OFFICE SUPPLIES                | 836              | 886              | 1,000            | 1,200            | 200             | 20.00%         |
| 52111                              | PAPER SUPPLIES                 | 995              | 826              | 1,200            | 1,270            | 70              | 5.83%          |
| 52120                              | COMPUTER SOFTWARE              | 0                | 2,434            | 3,750            | 19,250           | 15,500          | 413.33%        |
| 52122                              | CELL PHONES EQUIP AND SUPPLIES | 270              | 0                | 100              | 350              | 250             | 250.00%        |
| 52125                              | GENERAL SUPPLIES               | 431              | 1,245            | 2,000            | 2,200            | 200             | 10.00%         |
| 52135                              | POSTAGE                        | 305              | 441              | 2,000            | 2,200            | 200             | 10.00%         |
| 52140                              | WEARING APPAREL                | 1,394            | 1,693            | 2,250            | 2,950            | 700             | 31.11%         |
| 52165                              | LICENSES AND TAGS              | 0                | 0                | 420              | 520              | 100             | 23.81%         |
| 52560                              | PARKING SERVICES               | 1,320            | 1,240            | 1,200            | 1,300            | 100             | 8.33%          |
| 52568                              | BANK AND INVESTMENT FEES       | 1,882            | 2,274            | 2,500            | 2,601            | 101             | 4.04%          |
| 52573                              | CREDIT CARD FEES               | 3,857            | 3,967            | 4,223            | 4,476            | 253             | 5.99%          |
| 52575                              | SERVICES                       | 3,045            | 883              | 1,000            | 1,200            | 200             | 20.00%         |
| 52615                              | DUES AND MEMBERSHIP            | 2,540            | 980              | 2,410            | 2,867            | 457             | 18.96%         |
| 52625                              | MEETING EXPENSES IN TOWN       | 30               | 0                | 50               | 50               | 0               | 0.00%          |
| 52630                              | TRAINING                       | 1,800            | 2,830            | 3,000            | 3,500            | 500             | 16.67%         |
| 52645                              | SUBSCRIPTIONS                  | 1,678            | 2,957            | 1,500            | 1,600            | 100             | 6.67%          |
| 52655                              | TRAVEL OUT OF TOWN             | 1,690            | 2,165            | 2,000            | 2,200            | 200             | 10.00%         |
| 52705                              | COMMUNICATIONS                 | 9,973            | 9,418            | 13,000           | 13,000           | 0               | 0.00%          |
| 52706                              | WIRELESS COMMUNICATION         | 0                | 240              | 580              | 644              | 64              | 11.03%         |
| 52725                              | RENTAL OF PROPERTY             | 196,481          | 186,041          | 192,000          | 192,000          | 0               | 0.00%          |
| 52735                              | TELEPHONE LONG DIST CALLS      | 358              | 264              | 500              | 500              | 0               | 0.00%          |
| 52736                              | CELL PHONE AIRTIME             | 0                | 4                | 100              | 220              | 120             | 120.00%        |
| 52738                              | CELL PHONE BASE CHARGES        | 1,843            | 1,302            | 3,000            | 3,826            | 826             | 27.53%         |
| 52740                              | GENERAL INSURANCE-CITY         | 2,128            | 2,424            | 1,500            | 1,574            | 74              | 4.93%          |
| 52775                              | MINOR EQUIPMENT                | 518              | 2,231            | 1,000            | 1,000            | 0               | 0.00%          |
| 52776                              | PRINTER CONSOLIDATION COST     | 1,618            | 2,206            | 1,260            | 1,260            | 0               | 0.00%          |
| 52795                              | RENTAL OF EQUIPMENT            | 315              | 0                | 0                | 0                | 0               | 0.00%          |
| 52805                              | ADMIN PRORATED CHARGES         | 66,492           | 69,288           | 70,000           | 72,038           | 2,038           | 2.91%          |
| 52859                              | INSURANCE OTHER                | 4,572            | 2,878            | 6,195            | 6,513            | 318             | 5.13%          |
| 52872                              | MAINT FLEET VEHICLES EQP       | 15,334           | 13,004           | 19,000           | 19,500           | 500             | 2.63%          |
| 52873                              | PRINTING OUTSOURCE             | 1,237            | 0                | 200              | 200              | 0               | 0.00%          |
| 52874                              | OFFICE SERVICES PRINTING       | 454              | 618              | 500              | 524              | 24              | 4.80%          |
| 52876                              | PASS THROUGH EXPENSES          | 20               | 0                | 0                | 0                | 0               | 0.00%          |
| 65170                              | TRANSFER TO OTHER FUNDS        | 0                | 0                | 0                | 369,883          | 369,883         | 0.00%          |
| 65275                              | COST OF COLLECTION             | 36,339           | 37,753           | 60,000           | 60,000           | 0               | 0.00%          |
| <b>Total Operating Expenses</b>    |                                | <b>359,755</b>   | <b>352,219</b>   | <b>399,938</b>   | <b>792,916</b>   | <b>392,978</b>  | <b>98.26%</b>  |
| 53010                              | OFFICE MACHINES                | 168              | 0                | 0                | 1,426            | 1,426           | 0.00%          |
| 53020                              | COMPUTERS NETWORKS             | 5,545            | 7,891            | 4,979            | 8,479            | 3,500           | 70.30%         |
| 53030                              | FURNITURE AND FIXTURES         | 0                | 1,519            | 1,000            | 2,500            | 1,500           | 150.00%        |
| <b>Total Capital Outlay</b>        |                                | <b>5,713</b>     | <b>9,410</b>     | <b>5,979</b>     | <b>12,405</b>    | <b>6,426</b>    | <b>107.48%</b> |
| <b>Total Expenses</b>              |                                | <b>1,208,397</b> | <b>1,165,671</b> | <b>1,604,823</b> | <b>1,938,239</b> | <b>333,416</b>  | <b>20.78%</b>  |

Totals may differ from narrative due to rounding.

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# Golf Courses

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## 2015 Breakthrough Strategies

| Breakthrough Strategy   | Measurable Outcome   | Measured or Completed By: | Strategic Plan Goal     |
|---|--|---------------------------|-------------------------|
| Attract golfers to play a 9-hole or 18-hole round of golf at Patty Jewett and Valley Hi Golf Courses    | Increased number of rounds played - exceeding 117,163 9-hole rounds at Patty Jewett and 63,315 rounds at Valley Hi   | Q4                        | Transforming Government |
| Provide quality, affordable golf services to the residents and visitors of the City of Colorado Springs | Average green fee revenue per 9-hole round at 85% or higher of our rack rate of \$14.50; contribution to each golf course fund balance of \$20,000 at Patty Jewett and \$10,000 at Valley Hi | Q4                        | Transforming Government |

## All Funds Summary

|                  | Source of Funds          | 2013               | 2014               | * 2014             | 2015               | 2015 Budget -<br>* 2014 Amended Budget |
|------------------|--------------------------|--------------------|--------------------|--------------------|--------------------|--|
|                  |                          | Actual             | Original Budget    | Amended Budget     |                    |  |
| <i>All Funds</i> | Patty Jewett Golf Course | \$1,988,339        | \$2,075,118        | \$2,075,118        | \$2,173,770        | \$98,652                               |
|                  | Valley Hi Golf Course    | 969,752            | 1,153,596          | 1,153,596          | 1,150,842          | (2,754)                                |
|                  | <b>Total</b>             | <b>\$2,958,091</b> | <b>\$3,228,714</b> | <b>\$3,228,714</b> | <b>\$3,324,612</b> | <b>\$95,898</b>                        |
|                  | <b>Use of Funds</b>      |                    |                    |                    |                    |  |
|                  | Patty Jewett Golf Course | \$1,951,158        | \$2,058,516        | \$2,058,516        | \$2,157,589        | \$99,073                               |
|                  | Valley Hi Golf Course    | 1,051,522          | 1,273,471          | 1,273,471          | 1,153,231          | (120,240)                              |
|                  | <b>Total</b>             | <b>\$3,002,680</b> | <b>\$3,331,987</b> | <b>\$3,331,987</b> | <b>\$3,310,820</b> | <b>(\$21,167)</b>                      |
|                  | <b>Positions</b>         |                    |                    |                    |                    |  |
|                  | Patty Jewett Golf Course | 8.00               | 8.00               | 8.00               | 7.50               | (0.50)                                 |
|                  | Valley Hi Golf Course    | 3.00               | 3.00               | 3.00               | 3.50               | 0.50                                   |
| <b>Total</b>     | <b>11.00</b>             | <b>11.00</b>       | <b>11.00</b>       | <b>11.00</b>       | <b>0.00</b>        |  |

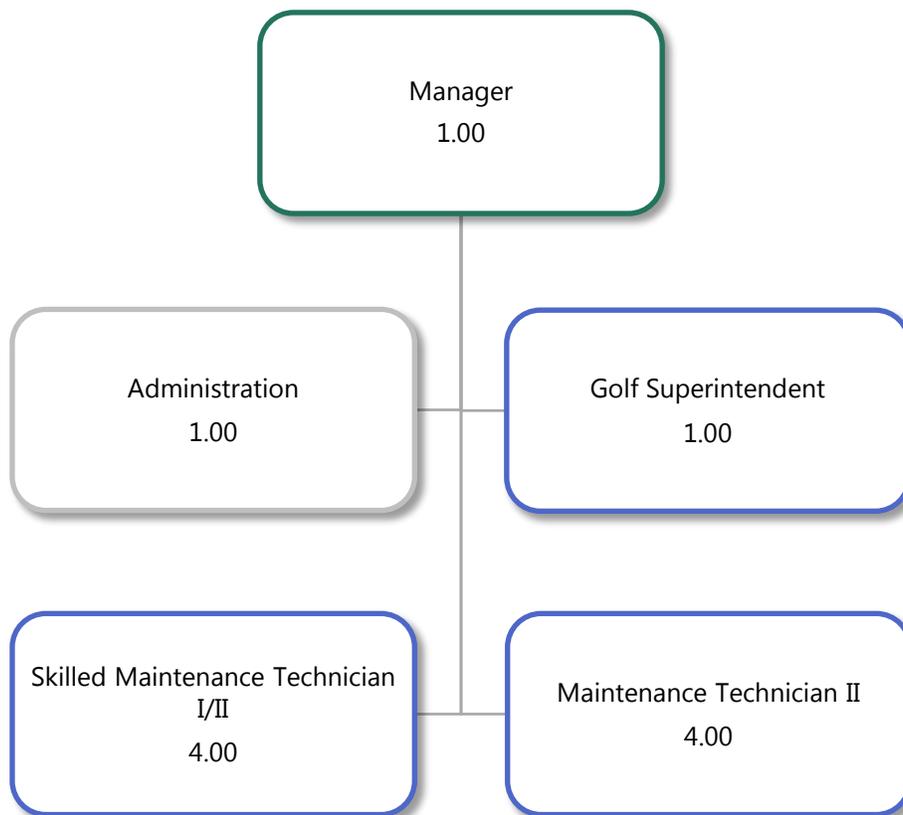
\* 2014 Amended Budget as of 8/14/2014

## Significant Changes vs. 2014

- Revenues are projected to exceed expenses at the Patty Jewett Golf Course
- After removing 2014 one-time equipment costs, the Valley Hi Golf Course is projected to draw only marginally from fund balance

## Golf Courses

The City owns two golf courses, operated as enterprises, which are maintained for players of all abilities. The Golf Enterprise provides a high quality, affordable golf experience while being a financially responsible self-supporting enterprise. Patty Jewett Golf Course, the third oldest public course west of the Mississippi, has been City-owned since 1919. Valley Hi Golf Course was constructed in 1956 and purchased by the City in 1975. Both courses provide a wide range of services including full-service restaurants, pro-shops, lessons, leagues, golf outings, men's and women's association play, and competitive tournament play.



The sections below provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2014, and changes occurring as part of the 2015 Golf Enterprise Budget.

|                                     |                                |                    |                             |                              |                              |  |  |
|-------------------------------------|--------------------------------|--------------------|-----------------------------|------------------------------|------------------------------|--|--|
| <b>Patty Jewett</b>                 | <b>Source of Funds</b>         | <b>2012 Actual</b> | <b>2013 Actual</b>          | <b>2014 Original Budget</b>  | <b>* 2014 Amended Budget</b> | <b>2015 Budget</b>                         | <b>2015 Budget - * 2014 Amended Budget</b> |
|                                     | Annual Permit Fees             | \$78,642           | \$75,461                    | \$73,948                     | \$73,948                     | \$77,127                                   | \$3,179                                    |
|                                     | Daily 9 and 18 Hole Green Fees | 1,409,201          | 1,242,385                   | 1,346,806                    | 1,346,806                    | 1,372,200                                  | 25,394                                     |
|                                     | Cart Fees                      | 303,534            | 270,313                     | 246,938                      | 246,938                      | 298,350                                    | 51,412                                     |
|                                     | Concessions                    | 175,597            | 185,335                     | 166,138                      | 166,138                      | 180,456                                    | 14,318                                     |
|                                     | Operating Fee Daily            | 239,858            | 202,979                     | 220,077                      | 220,077                      | 233,120                                    | 13,043                                     |
|                                     | Miscellaneous                  | 10,335             | 6,887                       | 7,813                        | 7,813                        | 7,438                                      | (375)                                      |
|                                     | Interest                       | 5,084              | 5,079                       | 13,398                       | 13,398                       | 5,079                                      | (8,319)                                    |
|                                     | <b>Total</b>                   | <b>\$2,222,251</b> | <b>\$1,988,339</b>          | <b>\$2,075,118</b>           | <b>\$2,075,118</b>           | <b>\$2,173,770</b>                         | <b>\$98,652</b>                            |
|                                     | <b>Use of Funds</b>            | <b>2012 Actual</b> | <b>2013 Actual</b>          | <b>2014 Original Budget</b>  | <b>* 2014 Amended Budget</b> | <b>2015 Budget</b>                         | <b>2015 Budget - * 2014 Amended Budget</b> |
|                                     | Salary/Benefits/Pensions       | \$714,650          | \$671,465                   | \$724,497                    | \$724,497                    | \$743,798                                  | \$19,301                                   |
|                                     | Operating                      | 1,310,489          | 1,174,813                   | 1,239,419                    | 1,239,419                    | 1,245,291                                  | 5,872                                      |
|                                     | Capital Outlay                 | 104,073            | 104,880                     | 94,600                       | 94,600                       | 168,500                                    | 73,900                                     |
| <b>Total</b>                        | <b>\$2,129,212</b>             | <b>\$1,951,158</b> | <b>\$2,058,516</b>          | <b>\$2,058,516</b>           | <b>\$2,157,589</b>           | <b>\$99,073</b>                            |  |
| <b>Position Title</b>               |                                | <b>2013 Actual</b> | <b>2014 Original Budget</b> | <b>* 2014 Amended Budget</b> | <b>2015 Budget</b>           | <b>2015 Budget - * 2014 Amended Budget</b> |  |
| Golf Course Division Manager        |                                | 1.00               | 1.00                        | 1.00                         | 1.00                         | 0.00                                       |  |
| Golf Course Superintendent          |                                | 1.00               | 1.00                        | 1.00                         | 0.50                         | (0.50)                                     |  |
| Maintenance Technician II           |                                | 3.00               | 3.00                        | 3.00                         | 3.00                         | 0.00                                       |  |
| Senior Office Specialist            |                                | 1.00               | 1.00                        | 1.00                         | 1.00                         | 0.00                                       |  |
| Skilled Maintenance Technician I/II |                                | 2.00               | 2.00                        | 2.00                         | 2.00                         | 0.00                                       |  |
| <b>Total Positions</b>              |                                | <b>8.00</b>        | <b>8.00</b>                 | <b>8.00</b>                  | <b>7.50</b>                  | <b>(0.50)</b>                              |  |

\* 2014 Amended Budget as of 8/14/2014

|   |   |  |
|---|---|--|
| <b>Funding Changes</b>                                  | <b>During 2014</b>                      | <b>* 2014 Amended -<br/>2014 Original Budget</b> |
|   | None                                    | \$0  |
|   | <b>Total During 2014</b>                | <b>\$0</b>                                       |
|   | <b>For 2015</b>                         | <b>2015 Budget -<br/>* 2014 Amended Budget</b>   |
|   | <b>Salaries/Benefits/Pensions</b>       |  |
|   | Net change to fund existing positions   | \$640  |
|   | Increase for pay for performance        | 10,326   |
|   | Net increase for medical plan changes   | 5,025  |
|   | Increase for seasonal temporary         | 3,310  |
|   | <b>Total Salaries/Benefits/Pensions</b> | <b>\$19,301</b>                                  |
|   | <b>Operating</b>                        |  |
|   | Increase for operational needs          | \$5,872  |
|   | <b>Total Operating</b>                  | <b>\$5,872</b>                                   |
| <b>Capital Outlay</b>                                   |   |  |
| Increase to fund purchase of equipment and replace roof | \$73,900                                |  |
| <b>Total Capital Outlay</b>                             | <b>\$73,900</b>                         |  |
| <b>Total For 2015</b>                                   | <b>\$99,073</b>                         |  |

|                         |   |  |
|-------------------------|---|--|
| <b>Position Changes</b> | <b>During 2014</b>                                  | <b>* 2014 Amended -<br/>2014 Original Budget</b> |
|                         | None  | 0.00   |
|                         | <b>Total During 2014</b>                            | <b>0.00</b>                                      |
|                         | <b>For 2015</b>                                     | <b>2015 Budget -<br/>* 2014 Amended Budget</b>   |
|                         | Eliminate 0.50 FTE (Vacant Superintendent position) | (0.50)   |
|                         | <b>Total For 2015</b>                               | <b>(0.50)</b>                                    |

\* 2014 Amended Budget as of 8/14/2014

|                                |                                |                             |                              |                              |  |  |  |
|--------------------------------|--------------------------------|-----------------------------|------------------------------|------------------------------|--|--|--|
| <b>Valley Hi</b>               | <b>Source of Funds</b>         | <b>2012 Actual</b>          | <b>2013 Actual</b>           | <b>2014 Original Budget</b>  | <b>* 2014 Amended Budget</b>               | <b>2015 Budget</b>                         | <b>2015 Budget - * 2014 Amended Budget</b> |
|                                | Annual Permit Fees             | \$42,075                    | \$35,500                     | \$42,463                     | \$42,463                                   | \$38,787                                   | (\$3,676)                                  |
|                                | Daily 9 and 18 Hole Green Fees | 742,961                     | 605,754                      | 729,076                      | 729,076                                    | 699,951                                    | (29,125)                                   |
|                                | Cart Fees                      | 210,951                     | 177,087                      | 209,772                      | 209,772                                    | 197,083                                    | (12,689)                                   |
|                                | Concessions                    | 42,900                      | 42,900                       | 42,900                       | 42,900                                     | 42,900                                     | 0  |
|                                | Operating Fee Daily            | 128,990                     | 101,756                      | 121,420                      | 121,420                                    | 121,480                                    | 60   |
|                                | Miscellaneous                  | 7,121                       | 3,632                        | 3,843                        | 3,843                                      | 4,285                                      | 442  |
|                                | Interest                       | 3,716                       | 3,123                        | 4,122                        | 4,122                                      | 3,419                                      | (703)                                      |
|                                | Footgolf                       | 0                           | 0                            | 0                            | 0  | 42,937                                     | 42,937                                     |
|                                | <b>Total</b>                   | <b>\$1,178,714</b>          | <b>\$969,752</b>             | <b>\$1,153,596</b>           | <b>\$1,153,596</b>                         | <b>\$1,150,842</b>                         | <b>(\$2,754)</b>                           |
| <b>Use of Funds</b>            |                                |                             |                              |                              |  |  |  |
|                                | <b>2012 Actual</b>             | <b>2013 Actual</b>          | <b>2014 Original Budget</b>  | <b>* 2014 Amended Budget</b> | <b>2015 Budget</b>                         | <b>2015 Budget - * 2014 Amended Budget</b> |  |
| Salary/Benefits/Pensions       | \$300,500                      | \$290,668                   | \$316,563                    | \$316,563                    | \$342,039                                  | \$25,476                                   |  |
| Operating                      | 773,637                        | 725,619                     | 854,708                      | 854,708                      | 811,192                                    | (43,516)                                   |  |
| Capital Outlay                 | 28,000                         | 35,235                      | 102,200                      | 102,200                      | 0  | (102,200)                                  |  |
| <b>Total</b>                   | <b>\$1,102,137</b>             | <b>\$1,051,522</b>          | <b>\$1,273,471</b>           | <b>\$1,273,471</b>           | <b>\$1,153,231</b>                         | <b>(\$120,240)</b>                         |  |
| <b>Position Title</b>          |                                |                             |                              |                              |  |  |  |
|                                | <b>2013 Actual</b>             | <b>2014 Original Budget</b> | <b>* 2014 Amended Budget</b> | <b>2015 Budget</b>           | <b>2015 Budget - * 2014 Amended Budget</b> |  |  |
| Golf Course Superintendent     | 1.00                           | 1.00                        | 1.00                         | 0.50                         | (0.50)                                     |  |  |
| Maintenance Technician II      | 0.00                           | 0.00                        | 0.00                         | 1.00                         | 1.00                                       |  |  |
| Skilled Maintenance Technician | 2.00                           | 2.00                        | 2.00                         | 2.00                         | 0.00                                       |  |  |
| <b>Total Positions</b>         | <b>3.00</b>                    | <b>3.00</b>                 | <b>3.00</b>                  | <b>3.50</b>                  | <b>0.50</b>                                |  |  |

\* 2014 Amended Budget as of 8/14/2014

|  |   |  |
|--|---|--|
| <b>Funding Changes</b>                               | <b>During 2014</b>  | <b>* 2014 Amended -<br/>2014 Original Budget</b> |
|  | None  | \$0  |
|  | <b>Total During 2014</b>  | <b>\$0</b>                                       |
|  | <b>For 2015</b>   | <b>2015 Budget -<br/>* 2014 Amended Budget</b>   |
|  | <b>Salaries/Benefits/Pensions</b>   |  |
|  | Net change to fund existing positions   | (\$5,737)  |
|  | Increase for pay for performance  | 2,730  |
|  | Net increase for medical plan changes   | 1,439  |
|  | Increase due to addition of 1.00 FTE (Maintenance Technician)                       | 50,155   |
|  | Decrease in seasonal temporary due to addition of 1.00 FTE (Maintenance Technician) | (23,111)   |
|  | <b>Total Salaries/Benefits/Pensions</b>   | <b>\$25,476</b>                                  |
|  | <b>Operating</b>  |  |
|  | Decrease in operational costs to account for projected decrease in revenue          | (\$43,516)                                       |
|  | <b>Total Operating</b>  | <b>(\$43,516)</b>                                |
| <b>Capital Outlay</b>                                |   |  |
| Decrease to remove 2014 one-time equipment purchases | (\$102,200)   |  |
| <b>Total Capital Outlay</b>                          | <b>(\$102,200)</b>  |  |
| <b>Total For 2015</b>                                | <b>(\$120,240)</b>  |  |

|                         |  |  |
|-------------------------|--|--|
| <b>Position Changes</b> | <b>During 2014</b>                         | <b>* 2014 Amended -<br/>2014 Original Budget</b> |
|                         | None                                       | 0.00   |
|                         | <b>Total During 2015</b>                   | <b>0.00</b>                                      |
|                         | <b>For 2015</b>                            | <b>2015 Budget -<br/>* 2014 Amended Budget</b>   |
|                         | Add 1.00 FTE (Maintenance Technician)      | 1.00   |
|                         | Eliminate 0.50 FTE (Vacant Superintendent) | (0.50)   |
|                         | <b>Total For 2015</b>                      | <b>0.50</b>                                      |

\* 2014 Amended Budget as of 8/14/2014

**City of Colorado Springs  
Budget Detail Report**

451 GOLF PATTY JEWETT

Golf - Patty Jewett

| Account #                          | Description                    | 2012 Actuals   | 2013 Actuals   | 2014 Budget    | 2015 Budget    | 2014 Budget to | 2014 Budget to |
|------------------------------------|--------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
|                                    |                                |                |                |                |                | 2015 Budget    | 2015 Budget    |
|                                    |                                |                |                |                |                | \$ Change      | % Change       |
| 51205                              | CIVILIAN SALARIES              | 416,622        | 391,460        | 433,368        | 443,561        | 10,193         | 2.35%          |
| 51210                              | OVERTIME                       | 17,570         | 10,238         | 15,000         | 15,000         | 0              | 0.00%          |
| 51220                              | SEASONAL TEMPORARY             | 118,607        | 112,238        | 110,000        | 110,000        | 0              | 0.00%          |
| 51230                              | SHIFT DIFFERENTIAL             | 0              | 246            | 0              | 0              | 0              | 0.00%          |
| 51235                              | STANDBY                        | 2,886          | 3,107          | 1,000          | 3,000          | 2,000          | 200.00%        |
| 51245                              | RETIREMENT TERM VACATION       | 0              | 1,650          | 0              | 0              | 0              | 0.00%          |
| 51260                              | VACATION BUY PAY OUT           | 847            | 1,524          | 0              | 0              | 0              | 0.00%          |
| 51299                              | SALARIES REIMBURSEMENTS        | (2,023)        | (2,371)        | 0              | 0              | 0              | 0.00%          |
| 51610                              | PERA                           | 72,632         | 67,351         | 70,860         | 70,860         | 0              | 0.00%          |
| 51615                              | WORKERS COMPENSATION           | 13,785         | 11,192         | 14,139         | 14,139         | 0              | 0.00%          |
| 51620                              | EQUITABLE LIFE INSURANCE       | 1,176          | 1,091          | 1,505          | 1,571          | 66             | 4.39%          |
| 51640                              | DENTAL INSURANCE               | 3,032          | 2,536          | 3,240          | 3,240          | 0              | 0.00%          |
| 51655                              | RETIRED EMP MEDICAL INS        | 4,428          | 3,904          | 4,000          | 4,000          | 0              | 0.00%          |
| 51665                              | CASH BACK                      | 470            | 0              | 0              | 0              | 0              | 0.00%          |
| 51675                              | UNEMPLOYMENT INSURANCE         | 2,298          | 1,448          | 0              | 0              | 0              | 0.00%          |
| 51690                              | MEDICARE                       | 7,702          | 7,145          | 6,567          | 6,567          | 0              | 0.00%          |
| 51695                              | CITY EPO MEDICAL PLAN          | 50,424         | 58,077         | 64,818         | 71,860         | 7,042          | 10.86%         |
| 51696                              | ADVANTAGE HD MED PLAN          | 3,701          | 585            | 0              | 0              | 0              | 0.00%          |
| 51697                              | HRA BENEFIT TO ADV MED PLAN    | 493            | 44             | 0              | 0              | 0              | 0.00%          |
| <b>Total Salaries and Benefits</b> |                                | <b>714,650</b> | <b>671,465</b> | <b>724,497</b> | <b>743,798</b> | <b>19,301</b>  | <b>2.66%</b>   |
| 52105                              | MISCELLANEOUS OPERATING        | (1)            | 0              | 0              | 0              | 0              | 0.00%          |
| 52110                              | OFFICE SUPPLIES                | 1,753          | 1,743          | 1,000          | 1,500          | 500            | 50.00%         |
| 52115                              | MEDICAL SUPPLIES               | 412            | 515            | 1,025          | 525            | (500)          | -48.78%        |
| 52120                              | COMPUTER SOFTWARE              | 491            | 0              | 500            | 500            | 0              | 0.00%          |
| 52122                              | CELL PHONES EQUIP AND SUPPLIES | 55             | 631            | 0              | 0              | 0              | 0.00%          |
| 52125                              | GENERAL SUPPLIES               | 5,676          | 1,678          | 8,000          | 5,000          | (3,000)        | -37.50%        |
| 52135                              | POSTAGE                        | 11             | 3              | 0              | 0              | 0              | 0.00%          |
| 52140                              | WEARING APPAREL                | 5,187          | 3,906          | 4,500          | 4,500          | 0              | 0.00%          |
| 52145                              | PAINT AND CHEMICAL             | 102            | 1,115          | 1,500          | 1,000          | (500)          | -33.33%        |
| 52150                              | SEED AND FERTILIZER            | 90,693         | 113,447        | 110,000        | 113,000        | 3,000          | 2.73%          |
| 52155                              | AUTOMOTIVE                     | 1,601          | 310            | 2,500          | 1,750          | (750)          | -30.00%        |
| 52175                              | SIGNS                          | 306            | 947            | 2,000          | 2,000          | 0              | 0.00%          |
| 52190                              | JANITORIAL SUPPLIES            | 7,348          | 9,181          | 6,750          | 7,750          | 1,000          | 14.81%         |
| 52205                              | MAINT LANDSCAPING              | 5,861          | 5,086          | 6,000          | 6,000          | 0              | 0.00%          |
| 52210                              | MAINT TREES                    | 12,346         | 13,218         | 14,000         | 17,500         | 3,500          | 25.00%         |
| 52215                              | MAINT GROUNDS                  | 29,733         | 27,407         | 29,000         | 29,000         | 0              | 0.00%          |
| 52220                              | MAINT OFFICE MACHINES          | 80             | 456            | 700            | 700            | 0              | 0.00%          |
| 52230                              | MAINT FURNITURE AND FIXTURES   | 1,741          | 3,136          | 0              | 0              | 0              | 0.00%          |
| 52235                              | MAINT MACHINERY AND APPARATUS  | 45,438         | 38,302         | 45,000         | 45,000         | 0              | 0.00%          |
| 52238                              | MAINT LARGE VEHICLES           | 0              | (387)          | 0              | 0              | 0              | 0.00%          |
| 52240                              | MAINT NONFLEET VEHICLES EQP    | 301            | 394            | 1,000          | 1,000          | 0              | 0.00%          |
| 52265                              | MAINT BUILDINGS AND STRUCTURE  | 24,444         | 14,256         | 16,000         | 16,000         | 0              | 0.00%          |
| 52270                              | MAINT WELLS AND RESERVOIRS     | 33,614         | 27,271         | 35,000         | 35,000         | 0              | 0.00%          |
| 52280                              | MAINT ROADS AND BRIDGES        | 6,042          | 237            | 7,000          | 7,000          | 0              | 0.00%          |
| 52405                              | ADVERTISING SERVICES           | 3,230          | 4,201          | 4,500          | 4,500          | 0              | 0.00%          |
| 52410                              | BUILDING SECURITY SERVICES     | 5,525          | 3,631          | 3,500          | 3,500          | 0              | 0.00%          |
| 52450                              | LAUNDRY AND CLEANING SERVICES  | 1,477          | 1,568          | 2,000          | 2,000          | 0              | 0.00%          |
| 52465                              | MISCELLANEOUS SERVICES         | 68             | 0              | 0              | 0              | 0              | 0.00%          |
| 52568                              | BANK AND INVESTMENT FEES       | 719            | 683            | 500            | 500            | 0              | 0.00%          |
| 52575                              | SERVICES                       | 353,778        | 286,255        | 326,604        | 321,604        | (5,000)        | -1.53%         |
| 52605                              | CAR MILEAGE                    | 204            | 147            | 400            | 400            | 0              | 0.00%          |
| 52615                              | DUES AND MEMBERSHIP            | 2,372          | 1,908          | 2,800          | 2,300          | (500)          | -17.86%        |

| Account #                       | Description                | 2012 Actuals     | 2013 Actuals     | 2014 Budget      | 2015 Budget      | 2014 Budget to | 2014 Budget to |
|---------------------------------|----------------------------|------------------|------------------|------------------|------------------|----------------|----------------|
|                                 |                            |                  |                  |                  |                  | 2015 Budget    | 2015 Budget    |
|                                 |                            |                  |                  |                  |                  | \$ Change      | % Change       |
| 52625                           | MEETING EXPENSES IN TOWN   | 885              | 123              | 475              | 475              | 0              | 0.00%          |
| 52630                           | TRAINING                   | 1,149            | 1,142            | 2,200            | 1,700            | (500)          | -22.73%        |
| 52645                           | SUBSCRIPTIONS              | 65               | 130              | 300              | 300              | 0              | 0.00%          |
| 52655                           | TRAVEL OUT OF TOWN         | 2,694            | 3,113            | 3,000            | 3,000            | 0              | 0.00%          |
| 52705                           | COMMUNICATIONS             | 13,673           | 1,371            | 0                | 0                | 0              | 0.00%          |
| 52725                           | RENTAL OF PROPERTY         | (142)            | 0                | 0                | 0                | 0              | 0.00%          |
| 52735                           | TELEPHONE LONG DIST CALLS  | 87               | 67               | 600              | 600              | 0              | 0.00%          |
| 52736                           | CELL PHONE AIRTIME         | 0                | 5                | 0                | 0                | 0              | 0.00%          |
| 52738                           | CELL PHONE BASE CHARGES    | 4,268            | 6,752            | 4,860            | 6,860            | 2,000          | 41.15%         |
| 52740                           | GENERAL INSURANCE-CITY     | 8,167            | 7,940            | 4,370            | 5,648            | 1,278          | 29.24%         |
| 52745                           | UTILITIES                  | (12,383)         | (12,550)         | 0                | 0                | 0              | 0.00%          |
| 52746                           | UTILITIES ELECTRIC         | 71,519           | 73,565           | 61,000           | 68,000           | 7,000          | 11.48%         |
| 52747                           | UTILITIES GAS              | 22,602           | 19,686           | 20,000           | 20,000           | 0              | 0.00%          |
| 52748                           | UTILITIES SEWER            | 11,694           | 10,995           | 9,156            | 9,156            | 0              | 0.00%          |
| 52749                           | UTILITIES WATER            | 308,663          | 262,086          | 255,835          | 260,717          | 4,882          | 1.91%          |
| 52765                           | LEASE PURCHASE PAYMENTS    | 90,016           | 90,016           | 90,015           | 90,015           | 0              | 0.00%          |
| 52775                           | MINOR EQUIPMENT            | 2,671            | 8,403            | 9,656            | 8,500            | (1,156)        | -11.97%        |
| 52776                           | PRINTER CONSOLIDATION COST | 814              | 1,056            | 800              | 800              | 0              | 0.00%          |
| 52795                           | RENTAL OF EQUIPMENT        | 1,206            | 1,042            | 2,000            | 1,500            | (500)          | -25.00%        |
| 52805                           | ADMIN PRORATED CHARGES     | 93,504           | 98,148           | 98,148           | 93,266           | (4,882)        | -4.97%         |
| 52872                           | MAINT FLEET VEHICLES EQP   | 37,868           | 29,310           | 34,000           | 34,000           | 0              | 0.00%          |
| 52874                           | OFFICE SERVICES PRINTING   | 134              | 440              | 500              | 500              | 0              | 0.00%          |
| 52970                           | ENVIRON PROTECTION PROGRAM | 10,728           | 10,728           | 10,725           | 10,725           | 0              | 0.00%          |
| <b>Total Operating Expenses</b> |                            | <b>1,310,489</b> | <b>1,174,813</b> | <b>1,239,419</b> | <b>1,245,291</b> | <b>5,872</b>   | <b>0.47%</b>   |
| 53050                           | MACHINERY AND APPARATUS    | 104,073          | 104,880          | 94,600           | 119,500          | 24,900         | 26.32%         |
| 53090                           | BUILDINGS AND STRUCTURES   | 0                | 0                | 0                | 49,000           | 49,000         | 0.00%          |
| <b>Total Capital Outlay</b>     |                            | <b>104,073</b>   | <b>104,880</b>   | <b>94,600</b>    | <b>168,500</b>   | <b>73,900</b>  | <b>78.12%</b>  |
| <b>Total Expenses</b>           |                            | <b>2,129,212</b> | <b>1,951,158</b> | <b>2,058,516</b> | <b>2,157,589</b> | <b>99,073</b>  | <b>4.81%</b>   |

Totals may differ from narrative due to rounding.

**City of Colorado Springs  
Budget Detail Report**

455 GOLF VALLEY HI  
Golf - Valley Hi

| Account #                          | Description                    | 2012 Actuals   | 2013 Actuals   | 2014 Budget    | 2015 Budget    | 2014 Budget to | 2014 Budget to |
|------------------------------------|--------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
|                                    |                                |                |                |                |                | 2015 Budget    | 2015 Budget    |
|                                    |                                |                |                |                |                | \$ Change      | % Change       |
| 51205                              | CIVILIAN SALARIES              | 146,133        | 146,878        | 160,918        | 191,324        | 30,406         | 18.90%         |
| 51210                              | OVERTIME                       | 5,106          | 4,391          | 3,000          | 3,000          | 0              | 0.00%          |
| 51220                              | SEASONAL TEMPORARY             | 75,712         | 68,168         | 82,540         | 59,635         | (22,905)       | -27.75%        |
| 51230                              | SHIFT DIFFERENTIAL             | 0              | 91             | 0              | 0              | 0              | 0.00%          |
| 51235                              | STANDBY                        | 3,061          | 3,305          | 0              | 3,000          | 3,000          | 0.00%          |
| 51260                              | VACATION BUY PAY OUT           | 906            | 906            | 0              | 0              | 0              | 0.00%          |
| 51299                              | SALARIES REIMBURSEMENTS        | (906)          | (906)          | 0              | 0              | 0              | 0.00%          |
| 51610                              | PERA                           | 30,250         | 29,438         | 31,577         | 33,187         | 1,610          | 5.10%          |
| 51615                              | WORKERS COMPENSATION           | 6,129          | 5,374          | 7,165          | 8,315          | 1,150          | 16.05%         |
| 51620                              | EQUITABLE LIFE INSURANCE       | 408            | 416            | 529            | 702            | 173            | 32.70%         |
| 51640                              | DENTAL INSURANCE               | 1,054          | 844            | 1,260          | 1,680          | 420            | 33.33%         |
| 51655                              | RETIRED EMP MEDICAL INS        | 1,102          | 1,102          | 1,000          | 1,000          | 0              | 0.00%          |
| 51675                              | UNEMPLOYMENT INSURANCE         | 2,802          | 1,950          | 0              | 0              | 0              | 0.00%          |
| 51690                              | MEDICARE                       | 3,207          | 3,117          | 2,328          | 2,838          | 510            | 21.91%         |
| 51695                              | CITY EPO MEDICAL PLAN          | 25,536         | 24,965         | 26,246         | 37,358         | 11,112         | 42.34%         |
| 51696                              | ADVANTAGE HD MED PLAN          | 0              | 585            | 0              | 0              | 0              | 0.00%          |
| 51697                              | HRA BENEFIT TO ADV MED PLAN    | 0              | 44             | 0              | 0              | 0              | 0.00%          |
| <b>Total Salaries and Benefits</b> |                                | <b>300,500</b> | <b>290,668</b> | <b>316,563</b> | <b>342,039</b> | <b>25,476</b>  | <b>8.05%</b>   |
| 52110                              | OFFICE SUPPLIES                | 1,758          | 440            | 961            | 500            | (461)          | -47.97%        |
| 52115                              | MEDICAL SUPPLIES               | 234            | 377            | 425            | 425            | 0              | 0.00%          |
| 52120                              | COMPUTER SOFTWARE              | 146            | 0              | 0              | 0              | 0              | 0.00%          |
| 52122                              | CELL PHONES EQUIP AND SUPPLIES | 95             | 64             | 0              | 0              | 0              | 0.00%          |
| 52125                              | GENERAL SUPPLIES               | 7,721          | 3,470          | 6,920          | 4,000          | (2,920)        | -42.20%        |
| 52135                              | POSTAGE                        | 0              | 22             | 0              | 0              | 0              | 0.00%          |
| 52140                              | WEARING APPAREL                | 2,038          | 2,443          | 3,000          | 2,000          | (1,000)        | -33.33%        |
| 52145                              | PAINT AND CHEMICAL             | 0              | 0              | 850            | 350            | (500)          | -58.82%        |
| 52150                              | SEED AND FERTILIZER            | 61,207         | 66,811         | 72,603         | 67,603         | (5,000)        | -6.89%         |
| 52155                              | AUTOMOTIVE                     | 1,300          | 974            | 1,764          | 1,264          | (500)          | -28.34%        |
| 52165                              | LICENSES AND TAGS              | 0              | 0              | 170            | 0              | (170)          | -100.00%       |
| 52175                              | SIGNS                          | 252            | 0              | 850            | 500            | (350)          | -41.18%        |
| 52190                              | JANITORIAL SUPPLIES            | 3,749          | 2,552          | 3,550          | 3,550          | 0              | 0.00%          |
| 52205                              | MAINT LANDSCAPING              | 1,149          | 1,412          | 2,000          | 2,000          | 0              | 0.00%          |
| 52210                              | MAINT TREES                    | 1,900          | 1,500          | 4,675          | 3,675          | (1,000)        | -21.39%        |
| 52215                              | MAINT GROUNDS                  | 14,195         | 11,569         | 17,000         | 14,000         | (3,000)        | -17.65%        |
| 52220                              | MAINT OFFICE MACHINES          | 0              | 514            | 425            | 425            | 0              | 0.00%          |
| 52225                              | MAINT COMPUTER SOFTWARE        | 0              | 0              | 149            | 149            | 0              | 0.00%          |
| 52230                              | MAINT FURNITURE AND FIXTURES   | 925            | 0              | 850            | 850            | 0              | 0.00%          |
| 52235                              | MAINT MACHINERY AND APPARATUS  | 26,058         | 26,025         | 35,000         | 28,000         | (7,000)        | -20.00%        |
| 52240                              | MAINT NONFLEET VEHICLES EQP    | 1,606          | 1,083          | 811            | 811            | 0              | 0.00%          |
| 52265                              | MAINT BUILDINGS AND STRUCTURE  | 15,586         | 17,188         | 25,540         | 21,540         | (4,000)        | -15.66%        |
| 52270                              | MAINT WELLS AND RESERVOIRS     | 17,990         | 8,086          | 28,415         | 25,000         | (3,415)        | -12.02%        |
| 52280                              | MAINT ROADS AND BRIDGES        | 0              | 0              | 4,250          | 3,000          | (1,250)        | -29.41%        |
| 52405                              | ADVERTISING SERVICES           | 1,546          | 1,488          | 3,000          | 2,000          | (1,000)        | -33.33%        |
| 52410                              | BUILDING SECURITY SERVICES     | 1,672          | 1,672          | 1,670          | 1,670          | 0              | 0.00%          |
| 52450                              | LAUNDRY AND CLEANING SERVICES  | 1,625          | 1,708          | 1,575          | 1,575          | 0              | 0.00%          |
| 52465                              | MISCELLANEOUS SERVICES         | 62             | 136            | 0              | 0              | 0              | 0.00%          |
| 52568                              | BANK AND INVESTMENT FEES       | 525            | 412            | 350            | 350            | 0              | 0.00%          |
| 52573                              | CREDIT CARD FEES               | 1,908          | 0              | 0              | 0              | 0              | 0.00%          |
| 52575                              | SERVICES                       | 204,970        | 185,599        | 203,000        | 198,000        | (5,000)        | -2.46%         |
| 52605                              | CAR MILEAGE                    | 0              | 0              | 255            | 255            | 0              | 0.00%          |
| 52615                              | DUES AND MEMBERSHIP            | 1,819          | 1,368          | 1,488          | 1,488          | 0              | 0.00%          |
| 52625                              | MEETING EXPENSES IN TOWN       | 78             | 213            | 153            | 153            | 0              | 0.00%          |
| 52630                              | TRAINING                       | 1,785          | 1,469          | 1,700          | 1,700          | 0              | 0.00%          |
| 52645                              | SUBSCRIPTIONS                  | 65             | 0              | 170            | 170            | 0              | 0.00%          |
| 52655                              | TRAVEL OUT OF TOWN             | 1,493          | 2,141          | 2,200          | 2,200          | 0              | 0.00%          |
| 52705                              | COMMUNICATIONS                 | 9,642          | 0              | 0              | 0              | 0              | 0.00%          |
| 52735                              | TELEPHONE LONG DIST CALLS      | 96             | (44)           | 150            | 150            | 0              | 0.00%          |

| Account #                       | Description                | 2012 Actuals     | 2013 Actuals     | 2014 Budget      | 2015 Budget      | 2014 Budget to   | 2014 Budget to  |
|---------------------------------|----------------------------|------------------|------------------|------------------|------------------|------------------|-----------------|
|                                 |                            |                  |                  |                  |                  | 2015 Budget      | 2015 Budget     |
|                                 |                            |                  |                  |                  |                  | \$ Change        | % Change        |
| 52736                           | CELL PHONE AIRTIME         | 98               | 27               | 0                | 0                | 0                | 0.00%           |
| 52738                           | CELL PHONE BASE CHARGES    | 3,481            | 5,054            | 3,500            | 6,000            | 2,500            | 71.43%          |
| 52740                           | GENERAL INSURANCE-CITY     | 6,011            | 5,321            | 8,349            | 10,483           | 2,134            | 25.56%          |
| 52745                           | UTILITIES                  | (2,400)          | (2,400)          | 0                | 0                | 0                | 0.00%           |
| 52746                           | UTILITIES ELECTRIC         | 42,295           | 37,447           | 41,947           | 41,947           | 0                | 0.00%           |
| 52747                           | UTILITIES GAS              | 15,364           | 17,457           | 16,537           | 16,537           | 0                | 0.00%           |
| 52748                           | UTILITIES SEWER            | 3,927            | 4,102            | 4,000            | 4,000            | 0                | 0.00%           |
| 52749                           | UTILITIES WATER            | 143,380          | 136,056          | 164,258          | 155,379          | (8,879)          | -5.41%          |
| 52765                           | LEASE PURCHASE PAYMENTS    | 89,086           | 89,086           | 89,085           | 89,085           | 0                | 0.00%           |
| 52775                           | MINOR EQUIPMENT            | 5,139            | 3,284            | 7,040            | 5,000            | (2,040)          | -28.98%         |
| 52776                           | PRINTER CONSOLIDATION COST | 355              | 472              | 280              | 280              | 0                | 0.00%           |
| 52795                           | RENTAL OF EQUIPMENT        | 61               | 394              | 1,295            | 750              | (545)            | -42.08%         |
| 52805                           | ADMIN PRORATED CHARGES     | 49,620           | 56,952           | 56,952           | 56,831           | (121)            | -0.21%          |
| 52806                           | PAYMENT IN LIEU OF TAXES   | 3,180            | 2,543            | 2,571            | 2,572            | 1                | 0.04%           |
| 52872                           | MAINT FLEET VEHICLES EQP   | 26,029           | 26,541           | 30,000           | 30,000           | 0                | 0.00%           |
| 52874                           | OFFICE SERVICES PRINTING   | 260              | 35               | 425              | 425              | 0                | 0.00%           |
| 52970                           | ENVIRON PROTECTION PROGRAM | 2,556            | 2,556            | 2,550            | 2,550            | 0                | 0.00%           |
| <b>Total Operating Expenses</b> |                            | <b>773,637</b>   | <b>725,619</b>   | <b>854,708</b>   | <b>811,192</b>   | <b>(43,516)</b>  | <b>-5.09%</b>   |
| 53050                           | MACHINERY AND APPARATUS    | 28,000           | 35,235           | 102,200          | 0                | (102,200)        | -100.00%        |
| <b>Total Capital Outlay</b>     |                            | <b>28,000</b>    | <b>35,235</b>    | <b>102,200</b>   | <b>0</b>         | <b>(102,200)</b> | <b>-100.00%</b> |
| <b>Total Expenses</b>           |                            | <b>1,102,137</b> | <b>1,051,522</b> | <b>1,273,471</b> | <b>1,153,231</b> | <b>(120,240)</b> | <b>-9.44%</b>   |

Totals may differ from narrative due to rounding.

# Memorial Health System Enterprise

Kara Skinner, Chief Financial Officer | (719) 385-5224 | kskinner@springsgov.com

## 2015 Goals

City Council authorized and directed that funds and monies from the Health System Operating Lease Agreement or the Integration and Affiliation Agreement with University of Colorado Health are placed into an appropriate segregated account and shall be spent only to satisfy obligations specifically provided for in the agreements. Funds remaining after satisfying the obligations shall be transferred directly into the City controlled non-profit foundation, Colorado Springs Health Foundation, as provided for under IRS Sections 501(c)(3) and 509(a) and authorized by City Council and the Mayor pursuant to Resolution No. 89-12.

The goal of the Memorial Health System Enterprise is to satisfy those obligations and, at the appropriate time, transfer funds to the foundation as required.

## All Funds Summary

| All Funds           | Source of Funds     | 2013 Actual        | 2014 Original Budget | * 2014 Amended Budget | 2015 Budget        | 2015 Budget - * 2014 Amended Budget |
|---------------------|---------------------|--------------------|----------------------|-----------------------|--------------------|-------------------------------------|
|                     | Memorial Enterprise | \$4,146,937        | \$5,792,112          | \$5,792,112           | \$5,712,112        | (\$80,000)                          |
| <b>Total</b>        | <b>\$4,146,937</b>  | <b>\$5,792,112</b> | <b>\$5,792,112</b>   | <b>\$5,712,112</b>    | <b>(\$80,000)</b>  |                                     |
| Use of Funds        |                     |                    |                      |                       |                    |                                     |
| Memorial Enterprise | \$7,507,729         | \$2,140,650        | \$2,140,650          | \$5,712,112           | \$3,571,462        |                                     |
| <b>Total</b>        | <b>\$7,507,729</b>  | <b>\$2,140,650</b> | <b>\$2,140,650</b>   | <b>\$5,712,112</b>    | <b>\$3,571,462</b> |                                     |

\* 2014 Amended Budget as of 8/14/2014

## Significant Changes vs. 2014

- Decrease of \$436,000 in total expenses due to replacement benefit agreement (RBA) payments no longer supported by this fund
- Increase of \$4.0 million for potential transfers to the Colorado Springs Health Foundation
- Decrease of \$80,000 in interest revenue due to lower fund balance

## **Memorial Health System Enterprise**

Since 1949, the City of Colorado Springs owned and operated Memorial Health System, dedicated to being a regional leader in providing high quality healthcare services to all citizens.

Upon careful consideration, City Council considered the option of leasing the assets of Memorial Health System to an outside independent operator to ensure the best possible healthcare for the entire community. The Memorial Health System Task Force, created by City Council, recommended that City Council select the University of Colorado Health System as the exclusive bidder to be considered for this strategic partnership.

On August 28, 2012, voters approved the proposed operating lease agreement and the integration and affiliation agreement with the University of Colorado Health System. The transaction was finalized on October 1, 2012.

The Memorial Health System Enterprise remains primarily as a leasing entity. The Memorial Health System Enterprise collects lease payments and continues to incur expenditures related to excluded liabilities, such as the run-out on medical claims and workers' compensation claims incurred prior to October 1, 2012.

The sections below provide a summary of the Budget, changes that occurred after the budget was implemented for 2014, and changes occurring as part of the 2015 Memorial Health System Enterprise budget.

| Memorial Health System Enterprise Fund | Source of Funds          | 2012 Actual | 2013 Actual        | 2014 Original Budget | * 2014 Amended Budget | 2015 Budget        | 2015 Budget - * 2014 Amended Budget |                   |
|--|--------------------------|-------------|--------------------|----------------------|-----------------------|--------------------|-------------------------------------|-------------------|
|  | Lease                    | **          | \$3,336,607        | \$5,612,112          | \$5,612,112           | \$5,612,112        | \$0                                 |                   |
|  | Interest                 | **          | 431,196            | 180,000              | 180,000               | 100,000            | (80,000)                            |                   |
|  | Gain/Loss on Investment  | **          | 224,352            | 0                    | 0                     | 0                  | 0                                   |                   |
|  | Miscellaneous            | **          | 154,782            | 0                    | 0                     | 0                  | 0                                   |                   |
|  | <b>Total</b>             |             | <b>\$0</b>         | <b>\$4,146,937</b>   | <b>\$5,792,112</b>    | <b>\$5,792,112</b> | <b>\$5,712,112</b>                  | <b>(\$80,000)</b> |
|  |                          |             |                    |                      |                       |                    |                                     |                   |
|  | Use of Funds             | 2012 Actual | 2013 Actual        | 2014 Original Budget | * 2014 Amended Budget | 2015 Budget        | 2015 Budget - * 2014 Amended Budget |                   |
|  | Salary/Benefits/Pensions | **          | \$1,160,755        | \$440,793            | \$440,793             | \$10,000           | (\$430,793)                         |                   |
|  | Operating                | **          | 6,346,974          | 1,699,857            | 1,699,857             | 1,695,000          | (4,857)                             |                   |
| Transfer to Foundation                 | **                       | 0           | 0                  | 0                    | 4,007,112             | 4,007,112          |                                     |                   |
| <b>Total</b>                           |                          | <b>\$0</b>  | <b>\$7,507,729</b> | <b>\$2,140,650</b>   | <b>\$2,140,650</b>    | <b>\$5,712,112</b> | <b>\$3,571,462</b>                  |                   |

\* 2014 Amended Budget as of 8/14/2014

\*\* 2012 Actual not representative of the enterprise as it now functions; as such, these figures have not been included.

| Funding Changes   | During 2014   | * 2014 Amended - 2014 Original Budget |
|---|---|---------------------------------------|
|   | None  | \$0                                   |
|   | <b>Total During 2014</b>  | <b>\$0</b>                            |
|   | For 2015  | 2015 Budget - * 2014 Amended Budget   |
|   | <b>Salaries/Benefits/Pensions</b>   |                                       |
|   | Decrease due to reduced projected salary expenditure  | (\$11,000)                            |
|   | Decrease due to replacement benefit agreement (RBA) payments no longer supported by this fund | (419,793)                             |
|   | <b>Total Salaries/Benefits/Pensions</b>   | <b>(\$430,793)</b>                    |
|   | <b>Operating</b>  |                                       |
|   | Net decrease for projected expenditures   | (\$4,857)                             |
| Increase for transfer to Colorado Springs Health Foundation | 4,007,112   |                                       |
| <b>Total Operating</b>                                      | <b>\$4,002,255</b>  |                                       |
| <b>Capital Outlay</b>                                       |   |                                       |
| None  | \$0   |                                       |
| <b>Total Capital Outlay</b>                                 | <b>\$0</b>  |                                       |
| <b>Total For 2015</b>                                       | <b>\$3,571,462</b>  |                                       |

\* 2014 Amended Budget as of 8/14/2014

**City of Colorado Springs  
Budget Detail Report**

430 MEMORIAL HEALTH SYSTEM  
MEMORIAL HEALTH SYSTEM

| Account #                          | Description                  | 2012 Actuals | 2013 Actuals     | 2014 Budget      | 2015 Budget      | 2014 Budget to   | 2014 Budget to |
|------------------------------------|------------------------------|--------------|------------------|------------------|------------------|------------------|----------------|
|                                    |                              |              |                  |                  |                  | 2015 Budget      | 2015 Budget    |
|                                    |                              |              |                  |                  |                  | \$ Change        | % Change       |
| 51205                              | CIVILIAN SALARIES            | 0            | 16,397           | 21,000           | 10,000           | (11,000)         | -52.38%        |
| 51210                              | OVERTIME                     | 0            | 9                | 0                | 0                | 0                | 0.00%          |
| 51299                              | SALARIES REIMBURSEMENTS      | 0            | 837,992          | 419,793          | 0                | (419,793)        | -100.00%       |
| 51615                              | WORKERS COMPENSATION         | 0            | 49               | 0                | 0                | 0                | 0.00%          |
| 51675                              | UNEMPLOYMENT INSURANCE       | 0            | 80,886           | 0                | 0                | 0                | 0.00%          |
| 51695                              | CITY EPO MEDICAL PLAN        | 0            | 225,422          | 0                | 0                | 0                | 0.00%          |
| <b>Total Salaries and Benefits</b> |                              | <b>0</b>     | <b>1,160,755</b> | <b>440,793</b>   | <b>10,000</b>    | <b>(430,793)</b> | <b>-97.73%</b> |
| 52105                              | MISCELLANEOUS OPERATING      | 0            | 15,885           | 0                | 0                | 0                | 0.00%          |
| 52110                              | OFFICE SUPPLIES              | 0            | 156              | 0                | 0                | 0                | 0.00%          |
| 52125                              | GENERAL SUPPLIES             | 0            | 0                | 0                | 0                | 0                | 0.00%          |
| 52405                              | ADVERTISING SERVICES         | 0            | 35               | 0                | 0                | 0                | 0.00%          |
| 52408                              | SETTLEMENT COSTS             | 0            | 5,484,547        | 0                | 0                | 0                | 0.00%          |
| 52465                              | MISCELLANEOUS SERVICES       | 0            | 0                | 0                | 0                | 0                | 0.00%          |
| 52568                              | BANK AND INVESTMENT FEES     | 0            | 23,766           | 20,000           | 15,000           | (5,000)          | -25.00%        |
| 52572                              | BAD DEBT EXPENSE             | 0            | 0                | 0                | 0                | 0                | 0.00%          |
| 52575                              | SERVICES                     | 0            | 71,701           | 0                | 32,000           | 32,000           | 0.00%          |
| 52576                              | AUDIT SERVICES               | 0            | 6,996            | 30,000           | 25,000           | (5,000)          | -16.67%        |
| 52590                              | TEMPORARY EMPLOYMENT         | 0            | 3,908            | 0                | 18,000           | 18,000           | 0.00%          |
| 52615                              | DUES AND MEMBERSHIP          | 0            | 2,500            | 0                | 0                | 0                | 0.00%          |
| 52625                              | MEETING EXPENSES IN TOWN     | 0            | 51               | 0                | 0                | 0                | 0.00%          |
| 52630                              | TRAINING                     | 0            | 667              | 0                | 0                | 0                | 0.00%          |
| 52655                              | TRAVEL OUT OF TOWN           | 0            | 33               | 0                | 0                | 0                | 0.00%          |
| 52740                              | GENERAL INSURANCE-CITY       | 0            | 2,996            | 0                | 0                | 0                | 0.00%          |
| 52805                              | ADMIN PRORATED CHARGES       | 0            | 0                | 0                | 0                | 0                | 0.00%          |
| 52859                              | INSURANCE OTHER              | 0            | 27,271           | 0                | 0                | 0                | 0.00%          |
| 52872                              | MAINT FLEET VEHICLES EQP     | 0            | 0                | 0                | 0                | 0                | 0.00%          |
| 60138                              | EQUITABLE DENTAL ACTIVE EMP  | 0            | 0                | 0                | 0                | 0                | 0.00%          |
| 60140                              | MEDICAL CLAIMS EXPENSES      | 0            | 519,735          | 0                | 0                | 0                | 0.00%          |
| 60241                              | DENTAL CLAIM EXPENSES        | 0            | 126,409          | 0                | 0                | 0                | 0.00%          |
| 65051                              | ADM FEE                      | 0            | 2,833            | 500              | 0                | (500)            | -100.00%       |
| 65075                              | INTEREST                     | 0            | 0                | 0                | 0                | 0                | 0.00%          |
| 65105                              | ELECTION EXPENSES            | 0            | 0                | 0                | 0                | 0                | 0.00%          |
| 65127                              | CLAIMS AND DAMAGES MEMORIAL  | 0            | 897,149          | 430,000          | 405,000          | (25,000)         | -5.81%         |
| 65133                              | INSURED LIAB CLAIMS MEMORIAL | 0            | 101,987          | 300,150          | 200,000          | (100,150)        | -33.37%        |
| 65150                              | LEGAL DEFENSE                | 0            | 2,244,748        | 919,207          | 1,000,000        | 80,793           | 8.79%          |
| 65181                              | RESIDUAL EQUITY TRANSFER OUT | 0            | 0                | 0                | 4,007,112        | 4,007,112        | 0.00%          |
| 65210                              | ADJUST RESERVE               | 0            | (3,186,399)      | 0                | 0                | 0                | 0.00%          |
| 65216                              | DEBT REFUNDING               | 0            | 0                | 0                | 0                | 0                | 0.00%          |
| <b>Total Operating Expenses</b>    |                              | <b>0</b>     | <b>6,346,974</b> | <b>1,699,857</b> | <b>5,702,112</b> | <b>4,002,255</b> | <b>235.45%</b> |
| <b>Total Capital Outlay</b>        |                              | <b>0</b>     | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0.00%</b>   |
| <b>Total Expenses</b>              |                              | <b>0</b>     | <b>7,507,729</b> | <b>2,140,650</b> | <b>5,712,112</b> | <b>3,571,462</b> | <b>166.84%</b> |

Totals may differ from narrative due to rounding.

# Parking System Enterprise

Greg Warnke, Manager | (719) 385-5682 | gwarnke@springsgov.com

## 2015 Breakthrough Strategies

| Breakthrough Strategy   | Measurable Outcome                                    | Measured or Completed By: | Strategic Plan Goal     |
|---|---|---------------------------|-------------------------|
| Support downtown renaissance through collaborating with City Departments and CSU to increase streetscaping projects, and partnering with private enterprises on right-of-way improvements near mixed-use developments | Projects identified/under construction                | Q4                        | Building Community      |
| Optimize utility usage within the City's parking structures by collaborating with CSU to re-lamp remaining facilities with high efficiency LED light fixtures   | Re-lamping completed and electric consumption reduced | Q4                        | Transforming Government |

## All Funds Summary

|                  | Source of Funds          | 2013               | 2014               | * 2014             | 2015               | 2015 Budget -      |
|------------------|--------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
|                  |                          | Actual             | Original Budget    | Amended Budget     |                    | Budget             |
| <i>All Funds</i> | Parking Enterprise       | \$4,098,094        | \$4,649,278        | \$4,649,278        | \$4,674,977        | \$25,699           |
|                  | <b>Total</b>             | <b>\$4,098,094</b> | <b>\$4,649,278</b> | <b>\$4,649,278</b> | <b>\$4,674,977</b> | <b>\$25,699</b>    |
|                  | <b>Use of Funds</b>      |                    |                    |                    |                    |                    |
|                  | Parking Enterprise       | \$2,551,318        | \$2,870,277        | \$2,870,277        | \$2,883,084        | \$12,807           |
|                  | CIP - Parking Enterprise | 2,278,522          | 440,000            | 440,000            | 1,759,000          | 1,319,000          |
|                  | <b>Total</b>             | <b>\$4,829,840</b> | <b>\$3,310,277</b> | <b>\$3,310,277</b> | <b>\$4,642,084</b> | <b>\$1,331,807</b> |
|                  | <b>Positions</b>         |                    |                    |                    |                    |                    |
|                  | Parking Enterprise       | 7.50               | 8.50               | 8.50               | 8.50               | 0.00               |
|                  | <b>Total</b>             | <b>7.50</b>        | <b>8.50</b>        | <b>8.50</b>        | <b>8.50</b>        | <b>0.00</b>        |

\* 2014 Amended Budget as of 8/14/2014

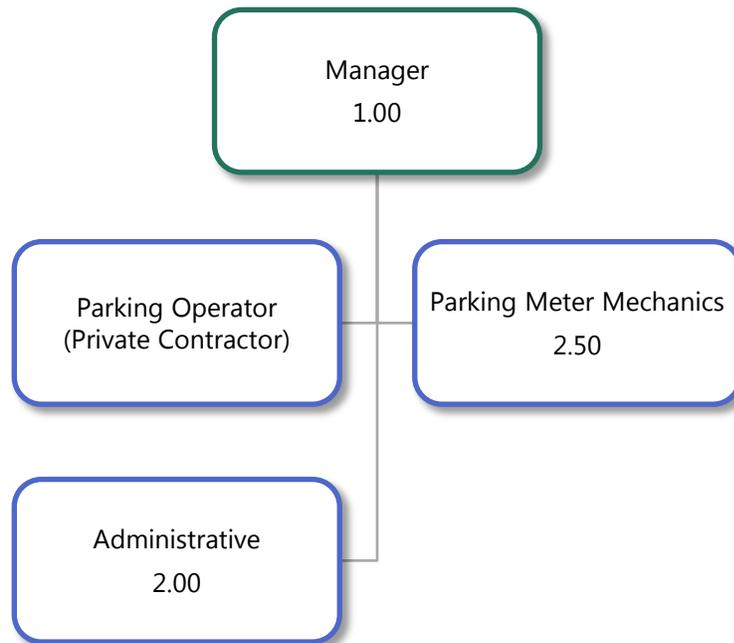
## Significant Changes vs. 2014

- Increase of \$1.3 million for projected CIP projects in 2015

## Parking System Enterprise

The Parking System Enterprise provides public parking spaces as a key element in maintaining the economic vitality of the downtown and surrounding activity centers. Public parking is an economic development tool used to attract private investment into the community and manage urban growth.

The Enterprise operates solely on fees collected from users. No taxpayer support is required. All proceeds from these operations are reinvested back into the community in the form of increasing the Parking System's capacity and funding parking and pedestrian projects aimed at improving the health, safety, and welfare of the community.



The organizational chart illustrates all positions that report to this department, not including 3.00 positions that report to another department but are funded from the Parking System Enterprise Fund; however, positions funded by the Parking Enterprise Fund are reflected in the Position Totals of the funding tables in this narrative.

The sections below provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2014, and changes occurring as part of the 2015 Parking System Enterprise and CIP budgets.

| Parking Enterprise Fund   | Source of Funds          | 2012 Actual          | 2013 Actual           | 2014 Original Budget | * 2014 Amended Budget               | 2015 Budget        | 2015 Budget - * 2014 Amended Budget |
|---|--------------------------|----------------------|-----------------------|----------------------|-------------------------------------|--------------------|-------------------------------------|
|   | Monthly Parking          | \$1,656,623          | \$1,682,396           | \$1,695,900          | \$1,695,900                         | \$1,843,740        | \$147,840                           |
|   | Transient Parking        | 337,245              | 358,496               | 427,675              | 427,675                             | 460,920            | 33,245                              |
|   | Parking Meters and Hoods | 1,743,506            | 1,773,222             | 2,251,863            | 2,251,863                           | 2,076,141          | (175,722)                           |
|   | Misc. Transit Lease      | 83,852               | 109,499               | 101,840              | 101,840                             | 112,176            | 10,336                              |
|   | Interest                 | 46,958               | 41,293                | 40,000               | 40,000                              | 50,000             | 10,000                              |
|   | POC Garage Loan Payment  | 133,188              | 133,188               | 132,000              | 132,000                             | 132,000            | 0                                   |
|   | <b>Total</b>             | <b>\$4,001,372</b>   | <b>\$4,098,094</b>    | <b>\$4,649,278</b>   | <b>\$4,649,278</b>                  | <b>\$4,674,977</b> | <b>\$25,699</b>                     |
|   |                          |                      |                       |                      |                                     |                    |                                     |
|   | Use of Funds             | 2012 Actual          | 2013 Actual           | 2014 Original Budget | * 2014 Amended Budget               | 2015 Budget        | 2015 Budget - * 2014 Amended Budget |
| Salary/Benefits/Pensions  | \$508,449                | \$475,252            | \$555,753             | \$555,753            | \$580,311                           | \$24,558           |                                     |
| Operating   | 960,628                  | 1,018,319            | 1,236,648             | 1,236,648            | 1,216,447                           | (20,201)           |                                     |
| Capital Outlay  | 7,159                    | 0                    | 20,000                | 20,000               | 20,000                              | 0                  |                                     |
| Debt Service  | 1,054,043                | 1,057,747            | 1,057,876             | 1,057,876            | 1,066,326                           | 8,450              |                                     |
| CIP - Restricted  | 1,739,114                | 2,278,522            | 440,000               | 440,000              | 1,759,000                           | 1,319,000          |                                     |
| <b>Total</b>  | <b>\$4,269,393</b>       | <b>\$4,829,840</b>   | <b>\$3,310,277</b>    | <b>\$3,310,277</b>   | <b>\$4,642,084</b>                  | <b>\$1,331,807</b> |                                     |
|   |                          |                      |                       |                      |                                     |                    |                                     |
| Position Title  | 2013 Actual              | 2014 Original Budget | * 2014 Amended Budget | 2015 Budget          | 2015 Budget - * 2014 Amended Budget |                    |                                     |
| Administrative Technician   | 1.00                     | 1.00                 | 1.00                  | 1.00                 | 0.00                                |                    |                                     |
| Analyst I   | 0.00                     | 1.00                 | 1.00                  | 1.00                 | 0.00                                |                    |                                     |
| Parking Administrative Manager  | 1.00                     | 1.00                 | 1.00                  | 1.00                 | 0.00                                |                    |                                     |
| Parking Enforcement Officer †   | 3.00                     | 3.00                 | 3.00                  | 3.00                 | 0.00                                |                    |                                     |
| Parking Meter Mechanic  | 1.50                     | 1.50                 | 1.50                  | 1.50                 | 0.00                                |                    |                                     |
| Senior Parking Meter Mechanic   | 1.00                     | 1.00                 | 1.00                  | 1.00                 | 0.00                                |                    |                                     |
| <b>Total Positions</b>  | <b>7.50</b>              | <b>8.50</b>          | <b>8.50</b>           | <b>8.50</b>          | <b>0.00</b>                         |                    |                                     |
| † The 3.00 Parking Enforcement Officer positions report to the Police Department but are funded in the Parking Enterprise Budget. |                          |                      |                       |                      |                                     |                    |                                     |

\* 2014 Amended Budget as of 8/14/2014

|                               |   |  |
|-------------------------------|---|--|
| <b>Funding Changes</b>        | <b>During 2014</b>                      | <b>* 2014 Amended -<br/>2014 Original Budget</b> |
|                               | None                                    | \$0  |
|                               | <b>Total During 2014</b>                | <b>\$0</b>                                       |
|                               | <b>For 2015</b>                         | <b>2015 Budget -<br/>* 2014 Amended Budget</b>   |
|                               | <b>Salaries/Benefits/Pensions</b>       |  |
|                               | Net change to fund existing positions   | \$13,595   |
|                               | Increase for pay for performance        | 7,521  |
|                               | Net increase for medical plan changes   | 3,442  |
|                               | <b>Total Salaries/Benefits/Pensions</b> | <b>\$24,558</b>                                  |
|                               | <b>Operating</b>                        |  |
|                               | Decrease due to efficiencies realized   | (\$20,201)                                       |
|                               | <b>Total Operating</b>                  | <b>(\$20,201)</b>                                |
|                               | <b>Capital Outlay</b>                   |  |
|                               | None                                    | \$0  |
|                               | <b>Total Capital Outlay</b>             | <b>\$0</b>                                       |
| <b>Debt Service</b>           |   |  |
| Net Increase for debt service | \$8,450                                 |  |
| <b>Total Debt Service</b>     | <b>\$8,450</b>                          |  |
| <b>CIP</b>                    |   |  |
| Increase to fund CIP projects | \$1,319,000                             |  |
| <b>Total CIP</b>              | <b>\$1,319,000</b>                      |  |
| <b>Total For 2015</b>         | <b>\$1,331,807</b>                      |  |

|                         |                          |  |
|-------------------------|--------------------------|--|
| <b>Position Changes</b> | <b>During 2014</b>       | <b>* 2014 Amended -<br/>2014 Original Budget</b> |
|                         | None                     | 0.00   |
|                         | <b>Total During 2014</b> | <b>0.00</b>                                      |
|                         | <b>For 2015</b>          | <b>2015 Budget -<br/>* 2014 Amended Budget</b>   |
|                         | None                     | 0.00   |
| <b>Total For 2015</b>   | <b>0.00</b>              |  |

\* 2014 Amended Budget as of 8/14/2014

|                         | Project Name                 | General Fund | Restricted Funds |            |                    |            |            |            |            | Annual Allocation |                    |
|-------------------------|------------------------------|--------------|------------------|------------|--------------------|------------|------------|------------|------------|-------------------|--------------------|
|                         |                              |              | Bike Tax         | CTF        | Enterprise         | Grants     | PPRTA      | PSST       | TOPS       |                   | Other              |
| <b>2015 CIP Program</b> | Credit Card Parking Meters   |              |                  |            | \$550,000          |            |            |            |            |                   | \$550,000          |
|                         | Downtown Streetscape Project |              |                  |            | 864,000            |            |            |            |            |                   | 864,000            |
|                         | LED Light Replacement        |              |                  |            | 225,000            |            |            |            |            |                   | 225,000            |
|                         | Parking System Maintenance   |              |                  |            | 120,000            |            |            |            |            |                   | 120,000            |
|                         | <b>Total 2015 CIP</b>        | <b>\$0</b>   | <b>\$0</b>       | <b>\$0</b> | <b>\$1,759,000</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b>        | <b>\$1,759,000</b> |

For a citywide comprehensive list of projects, refer to the CIP section of the Budget, page 30-1.

**City of Colorado Springs  
Budget Detail Report**

470 PARKING SYSTEM GROSS INCOME

Parking

| Account #                          | Description                    | 2012 Actuals   | 2013 Actuals   | 2014 Budget    | 2015 Budget    | 2014 Budget to | 2014 Budget to |
|------------------------------------|--------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
|                                    |                                |                |                |                |                | 2015 Budget    | 2015 Budget    |
|                                    |                                |                |                |                |                | \$ Change      | % Change       |
| 51205                              | CIVILIAN SALARIES              | 398,934        | 369,604        | 423,874        | 434,744        | 10,870         | 2.56%          |
| 51210                              | OVERTIME                       | 5,107          | 3,731          | 6,300          | 6,300          | 0              | 0.00%          |
| 51220                              | SEASONAL TEMPORARY             | 361            | 0              | 0              | 0              | 0              | 0.00%          |
| 51230                              | SHIFT DIFFERENTIAL             | 10             | 53             | 0              | 0              | 0              | 0.00%          |
| 51260                              | VACATION BUY PAY OUT           | 0              | 1,328          | 0              | 0              | 0              | 0.00%          |
| 51299                              | SALARIES REIMBURSEMENTS        | (2,268)        | (3,369)        | 0              | 0              | 0              | 0.00%          |
| 51405                              | UNIFORM SALARIES               | 193            | 0              | 0              | 0              | 0              | 0.00%          |
| 51425                              | UNIFORM SHIFT DIFFERENTIAL     | 4              | 0              | 0              | 0              | 0              | 0.00%          |
| 51610                              | PERA                           | 49,448         | 49,657         | 57,392         | 59,186         | 1,794          | 3.13%          |
| 51615                              | WORKERS COMPENSATION           | 5,947          | 5,579          | 5,598          | 5,500          | (98)           | -1.75%         |
| 51620                              | EQUITABLE LIFE INSURANCE       | 1,013          | 1,035          | 1,454          | 1,493          | 39             | 2.68%          |
| 51640                              | DENTAL INSURANCE               | 2,661          | 3,042          | 3,994          | 3,404          | (590)          | -14.77%        |
| 51655                              | RETIRED EMP MEDICAL INS        | 2,213          | 2,214          | 2,196          | 2,196          | 0              | 0.00%          |
| 51665                              | CASH BACK                      | 1,998          | 0              | 0              | 0              | 0              | 0.00%          |
| 51690                              | MEDICARE                       | 5,254          | 5,308          | 5,260          | 6,304          | 1,044          | 19.85%         |
| 51695                              | CITY EPO MEDICAL PLAN          | 29,875         | 28,049         | 48,233         | 59,732         | 11,499         | 23.84%         |
| 51696                              | ADVANTAGE HD MED PLAN          | 6,941          | 8,175          | 1,452          | 1,452          | 0              | 0.00%          |
| 51697                              | HRA BENEFIT TO ADV MED PLAN    | 758            | 846            | 0              | 0              | 0              | 0.00%          |
| <b>Total Salaries and Benefits</b> |                                | <b>508,449</b> | <b>475,252</b> | <b>555,753</b> | <b>580,311</b> | <b>24,558</b>  | <b>4.42%</b>   |
| 52110                              | OFFICE SUPPLIES                | 983            | 1,187          | 800            | 800            | 0              | 0.00%          |
| 52125                              | GENERAL SUPPLIES               | 1,077          | 2,363          | 1,700          | 1,700          | 0              | 0.00%          |
| 52135                              | POSTAGE                        | 69             | 227            | 350            | 350            | 0              | 0.00%          |
| 52140                              | WEARING APPAREL                | 276            | 758            | 900            | 900            | 0              | 0.00%          |
| 52145                              | PAINT AND CHEMICAL             | 1,268          | 1,448          | 1,750          | 1,750          | 0              | 0.00%          |
| 52190                              | JANITORIAL SUPPLIES            | 81             | 125            | 250            | 350            | 100            | 40.00%         |
| 52235                              | MAINT MACHINERY AND APPARATUS  | 3,304          | 60             | 4,400          | 5,400          | 1,000          | 22.73%         |
| 52260                              | MAINT METERS                   | 73,500         | 47,010         | 70,000         | 50,000         | (20,000)       | -28.57%        |
| 52265                              | MAINT BUILDINGS AND STRUCTURE  | 13,264         | 18,808         | 22,700         | 24,700         | 2,000          | 8.81%          |
| 52405                              | ADVERTISING SERVICES           | 357            | 3,837          | 3,500          | 3,500          | 0              | 0.00%          |
| 52410                              | BUILDING SECURITY SERVICES     | 150,689        | 60,299         | 93,000         | 63,000         | (30,000)       | -32.26%        |
| 52415                              | CONTRACTS AND SPEC PROJECTS    | 396,366        | 528,534        | 581,068        | 703,295        | 122,227        | 21.03%         |
| 52435                              | GARBAGE REMOVAL SERVICES       | 1,161          | 1,147          | 1,050          | 1,100          | 50             | 4.76%          |
| 52568                              | BANK AND INVESTMENT FEES       | 6,516          | 5,470          | 3,200          | 3,200          | 0              | 0.00%          |
| 52573                              | CREDIT CARD FEES               | 1,510          | 9,111          | 14,000         | 44,861         | 30,861         | 220.44%        |
| 52575                              | SERVICES                       | 5,979          | 29,693         | 11,200         | 11,450         | 250            | 2.23%          |
| 52607                              | CELL PHONE ALLOWANCE           | 0              | 2,052          | 2,960          | 2,960          | 0              | 0.00%          |
| 52615                              | DUES AND MEMBERSHIP            | 990            | 595            | 925            | 925            | 0              | 0.00%          |
| 52620                              | CREDIT CARD FEES - METERS      | 0              | 0              | 144,000        | 0              | (144,000)      | -100.00%       |
| 52635                              | EMPLOYEE EDUCATIONL ASSISTANCE | 0              | 0              | 500            | 500            | 0              | 0.00%          |
| 52655                              | TRAVEL OUT OF TOWN             | 0              | 0              | 2,500          | 2,500          | 0              | 0.00%          |
| 52705                              | COMMUNICATIONS                 | 14,999         | (6)            | 0              | 0              | 0              | 0.00%          |
| 52735                              | TELEPHONE LONG DIST CALLS      | 69             | 55             | 225            | 225            | 0              | 0.00%          |
| 52736                              | CELL PHONE AIRTIME             | 841            | 733            | 0              | 0              | 0              | 0.00%          |
| 52738                              | CELL PHONE BASE CHARGES        | 1,122          | 498            | 850            | 500            | (350)          | -41.18%        |
| 52740                              | GENERAL INSURANCE-CITY         | 17,211         | 15,590         | 20,450         | 20,450         | 0              | 0.00%          |
| 52746                              | UTILITIES ELECTRIC             | 154,350        | 109,561        | 109,275        | 124,650        | 15,375         | 14.07%         |
| 52748                              | UTILITIES SEWER                | 2,420          | 2,077          | 2,400          | 2,450          | 50             | 2.08%          |
| 52749                              | UTILITIES WATER                | 3,923          | 4,088          | 4,013          | 4,850          | 837            | 20.86%         |
| 52775                              | MINOR EQUIPMENT                | 8,404          | 6,049          | 2,300          | 2,500          | 200            | 8.70%          |
| 52776                              | PRINTER CONSOLIDATION COST     | 2,752          | 3,677          | 3,770          | 3,770          | 0              | 0.00%          |
| 52795                              | RENTAL OF EQUIPMENT            | 894            | 0              | 0              | 0              | 0              | 0.00%          |
| 52805                              | ADMIN PRORATED CHARGES         | 70,692         | 114,264        | 114,264        | 117,138        | 2,874          | 2.52%          |
| 52806                              | PAYMENT IN LIEU OF TAXES       | 19,140         | 15,307         | 13,398         | 11,723         | (1,675)        | -12.50%        |
| 52872                              | MAINT FLEET VEHICLES EQP       | 7,805          | 2,511          | 3,500          | 3,500          | 0              | 0.00%          |
| 52874                              | OFFICE SERVICES PRINTING       | (1,878)        | (961)          | 1,000          | 1,000          | 0              | 0.00%          |

| Account #                       | Description              | 2012 Actuals     | 2013 Actuals     | 2014 Budget      | 2015 Budget      | 2014 Budget to<br>2015 Budget<br>\$ Change | 2014 Budget to<br>2015 Budget<br>% Change |
|---------------------------------|--------------------------|------------------|------------------|------------------|------------------|--|---|
| 52875                           | OFFICE SERVICES RECORDS  | 194              | 175              | 150              | 150              | 0  | 0.00%                                     |
| 65051                           | ADM FEE                  | 300              | 300              | 300              | 300              | 0  | 0.00%                                     |
| 65075                           | INTEREST                 | 509,043          | 485,674          | 462,876          | 436,326          | (26,550)                                   | -5.74%                                    |
| 65175                           | TRANSFER TO GENERAL FUND | 0                | 33,750           | 0                | 0                | 0  | 0.00%                                     |
| 65185                           | PRINCIPAL                | 545,000          | 570,000          | 595,000          | 630,000          | 35,000                                     | 5.88%                                     |
| <b>Total Operating Expenses</b> |                          | <b>2,014,671</b> | <b>2,076,066</b> | <b>2,294,524</b> | <b>2,282,773</b> | <b>(11,751)</b>                            | <b>-0.51%</b>                             |
| 53050                           | MACHINERY AND APPARATUS  | 7,159            | 0                | 20,000           | 20,000           | 0  | 0.00%                                     |
| <b>Total Capital Outlay</b>     |                          | <b>7,159</b>     | <b>0</b>         | <b>20,000</b>    | <b>20,000</b>    | <b>0</b>                                   | <b>0.00%</b>                              |
| <b>Total Expenses</b>           |                          | <b>2,530,279</b> | <b>2,551,318</b> | <b>2,870,277</b> | <b>2,883,084</b> | <b>12,807</b>                              | <b>0.45%</b>                              |
|                                 | CIP - Restricted         | 1,739,114        | 2,278,522        | 440,000          | 1,759,000        | 1,319,000                                  | 299.77%                                   |
| <b>Total Funds</b>              |                          | <b>4,269,393</b> | <b>4,829,840</b> | <b>3,310,277</b> | <b>4,642,084</b> | <b>1,331,807</b>                           | <b>40.23%</b>                             |

Totals may differ from narrative due to rounding.

# Pikes Peak - America's Mountain

Jack Glavan, Manager | (719) 385-7325 | jglavan@springsgov.com

## 2015 Breakthrough Strategies

| Breakthrough Strategy   | Measurable Outcome                   | Measured or Completed by: | Strategic Plan Goal     |
|---|--------------------------------------|---------------------------|-------------------------|
| Explore public and private funding opportunities for the design, development and construction of a new Summit House. Work with CSU Environmental to facilitate the NEPA Process | Design and NEPA process complete     | Q4                        | Transforming Government |
| To maintain an average operational cost per visitor that is fair and equitable in relation to the expenditures of the Enterprise necessary for long-term sustainability         | Operational Cost of \$16 per Visitor | Q4                        | Transforming Government |
| Working with Information Systems Project Team, investigate the feasibility and functionality of WiFi hotspots and install at all visitor centers on the Pikes Peak              | Operational WiFi hotspots            | Q4                        | Transforming Government |

## All Funds Summary

|                  | Source of Funds                            | 2013               | 2014               | * 2014             | 2015               | 2015 Budget -      |
|------------------|--|--------------------|--------------------|--------------------|--------------------|--------------------|
|                  |  | Actual             | Original Budget    | Amended Budget     |                    | Budget             |
| <i>All Funds</i> | Pikes Peak - America's Mountain Enterprise | \$4,412,160        | \$3,695,314        | \$3,695,314        | \$4,750,616        | \$1,055,302        |
|                  | <b>Total</b>                               | <b>\$4,412,160</b> | <b>\$3,695,314</b> | <b>\$3,695,314</b> | <b>\$4,750,616</b> | <b>\$1,055,302</b> |
|                  | <b>Uses of Funds</b>                       |                    |                    |                    |                    |                    |
|                  | Pikes Peak - America's Mountain Enterprise | \$2,629,628        | \$3,195,314        | \$3,195,314        | \$3,750,616        | \$555,302          |
|                  | CIP - Restricted                           | 712,991            | 1,200,000          | 1,200,000          | 1,500,000          | 300,000            |
|                  | <b>Total</b>                               | <b>\$3,342,619</b> | <b>\$4,395,314</b> | <b>\$4,395,314</b> | <b>\$5,250,616</b> | <b>\$855,302</b>   |
|                  | <b>Positions</b>                           |                    |                    |                    |                    |                    |
|                  | Pikes Peak - America's Mountain Enterprise | 19.00              | 19.00              | 19.00              | 19.00              | 0.00               |
|                  | <b>Total</b>                               | <b>19.00</b>       | <b>19.00</b>       | <b>19.00</b>       | <b>19.00</b>       | <b>0.00</b>        |

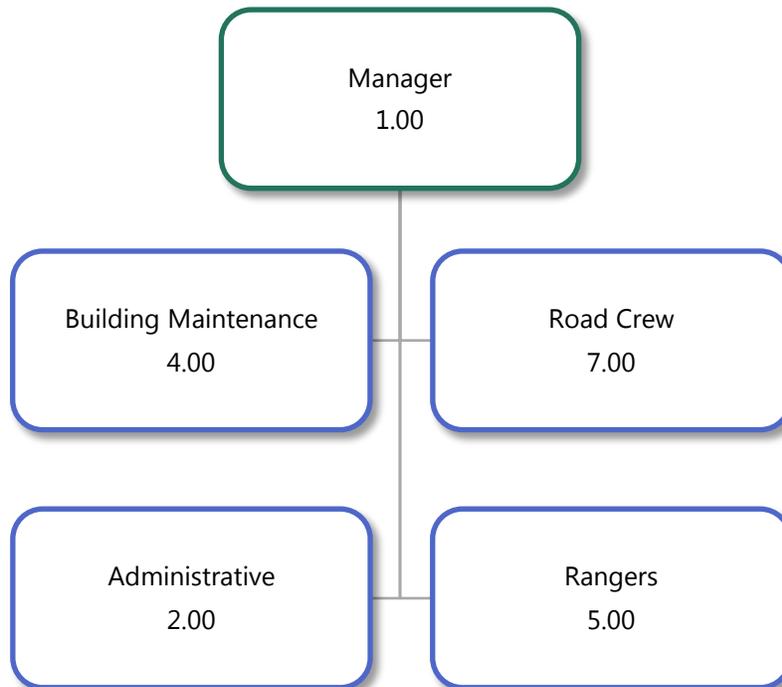
\* 2014 Amended Budget as of 8/14/2014

## Significant Changes vs. 2014

- Increase to fund Wifi at gift shops, payoff existing loans and continued design of the Summit House

## Pikes Peak – America’s Mountain

Pikes Peak – America’s Mountain operates the Pikes Peak Highway under a Term Special Use Permit issued by the U.S. Forest Service. Included in the operation are the associated visitor facilities including the Summit House, Glen Cove Inn and Crystal Reservoir Gift Shop, and the Pikes Peak Recreational Corridor for activities such as hiking, picnic grounds, and interpretive trails. Revenue is primarily generated from Gateway entry fees and concessionaire fees. These fees provide visitor and ranger services, highway maintenance and construction, facility maintenance and construction, and interpretive and educational services.



The sections on the following pages provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2014, and changes occurring as part of the 2015 Pikes Peak – America’s Mountain Enterprise Budget.

| Enterprise Funds                        | Source of Funds           | 2012 Actual          | 2013 Actual           | 2014 Original Budget | * 2014 Amended Budget               | 2015 Budget        | 2015 Budget - * 2014 Amended Budget |  |
|---|---------------------------|----------------------|-----------------------|----------------------|-------------------------------------|--------------------|-------------------------------------|--|
|   | Tollgate Entry Fees       | \$2,359,171          | \$2,547,522           | \$2,116,557          | \$2,116,557                         | \$2,120,000        | \$3,443                             |  |
|   | ARAMARK Concessions       | 1,242,857            | 1,242,857             | 1,242,857            | 1,242,857                           | 2,266,666          | 1,023,809                           |  |
|   | Tower Optical Viewers     | 792                  | 962                   | 900                  | 900                                 | 950                | 50                                  |  |
|   | Miscellaneous             | 343,008              | 534,304               | 280,000              | 280,000                             | 308,000            | 28,000                              |  |
|   | Transfer from Other Funds | 436,790              | 36,470                | 33,000               | 33,000                              | 33,000             | 0                                   |  |
|   | Interest                  | 44,280               | 50,045                | 22,000               | 22,000                              | 22,000             | 0                                   |  |
|   | <b>Total</b>              | <b>\$4,426,898</b>   | <b>\$4,412,160</b>    | <b>\$3,695,314</b>   | <b>\$3,695,314</b>                  | <b>\$4,750,616</b> | <b>\$1,055,302</b>                  |  |
|   |                           |                      |                       |                      |                                     |                    |                                     |  |
|   | Use of Funds              | 2012 Actual          | 2013 Actual           | 2014 Original Budget | * 2014 Amended Budget               | 2015 Budget        | 2015 Budget - * 2014 Amended Budget |  |
| Salary/Benefits/Pensions                | \$1,145,066               | \$1,193,235          | \$1,366,260           | \$1,366,260          | \$1,443,351                         | \$77,091           |                                     |  |
| Operating                               | 1,308,693                 | 1,359,471            | 1,777,149             | 1,777,149            | 2,156,765                           | 379,616            |                                     |  |
| Capital Outlay                          | 193,014                   | 76,922               | 51,905                | 51,905               | 150,500                             | 98,595             |                                     |  |
| CIP                                     | 1,662,621                 | 712,991              | 1,200,000             | 1,200,000            | 1,500,000                           | 300,000            |                                     |  |
| <b>Total</b>                            | <b>\$4,309,394</b>        | <b>\$3,342,619</b>   | <b>\$4,395,314</b>    | <b>\$4,395,314</b>   | <b>\$5,250,616</b>                  | <b>\$855,302</b>   |                                     |  |
|   |                           |                      |                       |                      |                                     |                    |                                     |  |
| Position Title                          | 2013 Actual               | 2014 Original Budget | * 2014 Amended Budget | 2015 Budget          | 2015 Budget - * 2014 Amended Budget |                    |                                     |  |
| Equipment Operator I                    | 1.00                      | 1.00                 | 1.00                  | 0.00                 | (1.00)                              |                    |                                     |  |
| Equipment Operator II                   | 1.00                      | 1.00                 | 1.00                  | 2.00                 | 1.00                                |                    |                                     |  |
| Maintenance Technician II               | 1.00                      | 1.00                 | 1.00                  | 1.00                 | 0.00                                |                    |                                     |  |
| Office Specialist                       | 1.00                      | 1.00                 | 1.00                  | 1.00                 | 0.00                                |                    |                                     |  |
| Parks Operations Administrator          | 1.00                      | 1.00                 | 1.00                  | 1.00                 | 0.00                                |                    |                                     |  |
| Pikes Peak - America's Mountain Manager | 1.00                      | 1.00                 | 1.00                  | 1.00                 | 0.00                                |                    |                                     |  |
| Pikes Peak Highway Rangers              | 4.00                      | 4.00                 | 4.00                  | 4.00                 | 0.00                                |                    |                                     |  |
| Project Construction Specialist         | 1.00                      | 1.00                 | 1.00                  | 1.00                 | 0.00                                |                    |                                     |  |
| Ranger Supervisor                       | 1.00                      | 1.00                 | 1.00                  | 1.00                 | 0.00                                |                    |                                     |  |
| Senior Equipment Operator               | 3.00                      | 3.00                 | 3.00                  | 3.00                 | 0.00                                |                    |                                     |  |
| Senior Fleet Technician                 | 1.00                      | 1.00                 | 1.00                  | 1.00                 | 0.00                                |                    |                                     |  |
| Senior Maintenance Technician           | 2.00                      | 2.00                 | 2.00                  | 2.00                 | 0.00                                |                    |                                     |  |
| Senior Office Specialist                | 0.00                      | 0.00                 | 0.00                  | 0.00                 | 0.00                                |                    |                                     |  |
| Skilled Maintenance Supervisor          | 1.00                      | 1.00                 | 1.00                  | 1.00                 | 0.00                                |                    |                                     |  |
| <b>Total Positions</b>                  | <b>19.00</b>              | <b>19.00</b>         | <b>19.00</b>          | <b>19.00</b>         | <b>0.00</b>                         |                    |                                     |  |

\* 2014 Amended Budget as of 8/14/2014

|   |  |  |
|---|--|--|
| <b>Funding Changes</b>                                | <b>During 2014</b>                             | <b>* 2014 Amended -<br/>2014 Original Budget</b> |
|   | None   | \$0  |
|   | <b>Total During 2014</b>                       | <b>\$0</b>                                       |
|   | <b>For 2015</b>                                | <b>2015 Budget -<br/>* 2014 Amended Budget</b>   |
|   | <b>Salaries/Benefits/Pensions</b>              |  |
|   | Net change to fund existing positions          | \$21,270   |
|   | Increase for pay for performance               | 20,837   |
|   | Net increase for medical plan changes          | 35,059   |
|   | Decrease to fund operating needs below         | (75)   |
|   | <b>Total Salaries/Benefits/Pensions</b>        | <b>\$77,091</b>                                  |
|   | <b>Operating</b>                               |  |
|   | Increase to fund early payoff of existing loan | \$375,034  |
|   | Increase to fund operational needs             | 4,582  |
|   | <b>Total Operating</b>                         | <b>\$379,616</b>                                 |
|   | <b>Capital Outlay</b>                          |  |
|   | Increase to fund replacement of two vehicles   | \$55,000   |
| Increase to fund WiFi at gift shops                   | 43,595   |  |
| <b>Total Capital Outlay</b>                           | <b>\$98,595</b>                                |  |
| <b>CIP</b>  |  |  |
| Increase to fund continued design of the Summit House | \$300,000                                      |  |
| <b>Total CIP</b>                                      | <b>\$300,000</b>                               |  |
| <b>Total For 2015</b>                                 | <b>\$855,302</b>                               |  |

|                         |                          |  |
|-------------------------|--------------------------|--|
| <b>Position Changes</b> | <b>During 2014</b>       | <b>* 2014 Amended -<br/>2014 Original Budget</b> |
|                         | None                     | 0.00   |
|                         | <b>Total During 2014</b> | <b>0.00</b>                                      |
|                         | <b>For 2015</b>          | <b>2015 Budget -<br/>* 2014 Amended Budget</b>   |
|                         | None                     | 0.00   |
|                         | <b>Total For 2015</b>    | <b>0.00</b>                                      |

\* 2014 Amended Budget as of 8/14/2014

| 2015 CIP Program | Project Name          | General Fund | Restricted Funds |            |                    |            |            |            |            | Annual Allocation |                    |
|------------------|-----------------------|--------------|------------------|------------|--------------------|------------|------------|------------|------------|-------------------|--------------------|
|                  |                       |              | Bike Tax         | CTF        | Enterprise         | Grants     | PPRTA      | PSST       | TOPS       |                   | Other              |
|                  | Summit House          |              |                  |            | \$1,500,000        |            |            |            |            |                   | \$1,500,000        |
|                  | <b>Total 2015 CIP</b> | <b>\$0</b>   | <b>\$0</b>       | <b>\$0</b> | <b>\$1,500,000</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b> | <b>\$0</b>        | <b>\$1,500,000</b> |

For a citywide comprehensive list of projects, refer to the CIP section of the Budget, page 30-1.

**City of Colorado Springs  
Budget Detail Report**

460 PIKES PEAK AMERICAS MTN  
PIKES PEAK AMERICAS MTN

| Account #                          | Description                    | 2012 Actuals     | 2013 Actuals     | 2014 Budget      | 2015 Budget      | 2014 Budget to | 2014 Budget to |
|------------------------------------|--------------------------------|------------------|------------------|------------------|------------------|----------------|----------------|
|                                    |                                |                  |                  |                  |                  | 2015 Budget    | 2015 Budget    |
|                                    |                                |                  |                  |                  |                  | \$ Change      | % Change       |
| 51205                              | CIVILIAN SALARIES              | 755,509          | 778,696          | 912,080          | 946,915          | 34,835         | 3.82%          |
| 51210                              | OVERTIME                       | 17,345           | 16,203           | 17,000           | 17,000           | 0              | 0.00%          |
| 51220                              | SEASONAL TEMPORARY             | 86,183           | 91,707           | 104,000          | 95,000           | (9,000)        | -8.65%         |
| 51230                              | SHIFT DIFFERENTIAL             | 0                | 224              | 0                | 0                | 0              | 0.00%          |
| 51245                              | RETIREMENT TERM VACATION       | 61               | 12,684           | 0                | 5,000            | 5,000          | 0.00%          |
| 51260                              | VACATION BUY PAY OUT           | 0                | 1,426            | 1,000            | 500              | (500)          | -50.00%        |
| 51299                              | SALARIES REIMBURSEMENTS        | (4,386)          | (1,309)          | 0                | 0                | 0              | 0.00%          |
| 51610                              | PERA                           | 113,040          | 119,556          | 132,552          | 146,023          | 13,471         | 10.16%         |
| 51612                              | RETIREMENT HEALTH SAVINGS      | 0                | 4,684            | 500              | 5,000            | 4,500          | 900.00%        |
| 51615                              | WORKERS COMPENSATION           | 35,940           | 28,015           | 40,000           | 33,258           | (6,742)        | -16.86%        |
| 51620                              | EQUITABLE LIFE INSURANCE       | 2,119            | 2,215            | 2,368            | 3,249            | 881            | 37.20%         |
| 51640                              | DENTAL INSURANCE               | 5,672            | 5,601            | 5,802            | 7,834            | 2,032          | 35.02%         |
| 51655                              | RETIRED EMP MEDICAL INS        | 11,059           | 11,060           | 11,100           | 11,100           | 0              | 0.00%          |
| 51665                              | CASH BACK                      | 1,905            | 0                | 0                | 0                | 0              | 0.00%          |
| 51670                              | PARKING FOR EMPLOYEES          | 60               | 0                | 75               | 0                | (75)           | -100.00%       |
| 51675                              | UNEMPLOYMENT INSURANCE         | 0                | 0                | 2,500            | 2,500            | 0              | 0.00%          |
| 51690                              | MEDICARE                       | 12,011           | 12,719           | 14,000           | 13,662           | (338)          | -2.41%         |
| 51695                              | CITY EPO MEDICAL PLAN          | 101,321          | 90,390           | 107,668          | 17,966           | (89,702)       | -83.31%        |
| 51696                              | ADVANTAGE HD MED PLAN          | 6,490            | 18,152           | 14,039           | 127,618          | 113,579        | 809.02%        |
| 51697                              | HRA BENEFIT TO ADV MED PLAN    | 1,275            | 1,212            | 1,576            | 10,726           | 9,150          | 580.58%        |
| 51699                              | BENEFITS REIMBURSEMENT         | (538)            | 0                | 0                | 0                | 0              | 0.00%          |
| <b>Total Salaries and Benefits</b> |                                | <b>1,145,066</b> | <b>1,193,235</b> | <b>1,366,260</b> | <b>1,443,351</b> | <b>77,091</b>  | <b>5.64%</b>   |
| 52110                              | OFFICE SUPPLIES                | 2,682            | 2,716            | 3,000            | 3,000            | 0              | 0.00%          |
| 52111                              | PAPER SUPPLIES                 | 53               | 0                | 0                | 0                | 0              | 0.00%          |
| 52115                              | MEDICAL SUPPLIES               | 1,522            | 1,482            | 1,800            | 1,800            | 0              | 0.00%          |
| 52120                              | COMPUTER SOFTWARE              | 17,566           | 0                | 0                | 0                | 0              | 0.00%          |
| 52122                              | CELL PHONES EQUIP AND SUPPLIES | 105              | 30               | 100              | 100              | 0              | 0.00%          |
| 52125                              | GENERAL SUPPLIES               | 3,227            | 2,150            | 3,500            | 3,500            | 0              | 0.00%          |
| 52126                              | ELECTRICAL SUPPLIES            | 4,415            | 3,188            | 0                | 0                | 0              | 0.00%          |
| 52127                              | CONSTRUCTION SUPPLIES          | 4,793            | 3,717            | 9,500            | 7,500            | (2,000)        | -21.05%        |
| 52128                              | PLUMBING SUPPLIES              | 1,629            | 2,207            | 0                | 0                | 0              | 0.00%          |
| 52129                              | HVAC-HEAT VENTILATN AIR SUPPLI | 4,457            | 1,287            | 0                | 0                | 0              | 0.00%          |
| 52135                              | POSTAGE                        | 509              | 298              | 400              | 400              | 0              | 0.00%          |
| 52140                              | WEARING APPAREL                | 4,627            | 4,769            | 3,000            | 5,795            | 2,795          | 93.17%         |
| 52145                              | PAINT AND CHEMICAL             | 214              | 443              | 4,000            | 4,000            | 0              | 0.00%          |
| 52155                              | AUTOMOTIVE                     | 6,363            | 1,558            | 4,500            | 4,500            | 0              | 0.00%          |
| 52165                              | LICENSES AND TAGS              | 323              | 857              | 1,500            | 1,500            | 0              | 0.00%          |
| 52175                              | SIGNS                          | 1,688            | 2,560            | 5,000            | 5,000            | 0              | 0.00%          |
| 52190                              | JANITORIAL SUPPLIES            | 1,618            | 3,260            | 2,200            | 2,200            | 0              | 0.00%          |
| 52215                              | MAINT GROUNDS                  | 759              | 296              | 250              | 250              | 0              | 0.00%          |
| 52220                              | MAINT OFFICE MACHINES          | 0                | 0                | 200              | 200              | 0              | 0.00%          |
| 52235                              | MAINT MACHINERY AND APPARATUS  | 6,115            | 288              | 2,200            | 2,200            | 0              | 0.00%          |
| 52240                              | MAINT NONFLEET VEHICLES EQP    | 152,751          | 122,282          | 200,000          | 0                | (200,000)      | -100.00%       |
| 52250                              | MAINT RADIOS ALLOCATION        | 18,497           | 10,500           | 18,200           | 18,200           | 0              | 0.00%          |
| 52265                              | MAINT BUILDINGS AND STRUCTURE  | 64,397           | 57,385           | 60,000           | 75,242           | 15,242         | 25.40%         |
| 52280                              | MAINT ROADS AND BRIDGES        | 158,619          | 246,960          | 350,000          | 350,000          | 0              | 0.00%          |
| 52305                              | MAINT SOFTWARE                 | 0                | 2,702            | 2,000            | 15,472           | 13,472         | 673.60%        |
| 52403                              | PIKES PEAK MARKETING           | 26,803           | 22,679           | 40,000           | 65,000           | 25,000         | 62.50%         |
| 52405                              | ADVERTISING SERVICES           | 33               | 0                | 0                | 0                | 0              | 0.00%          |
| 52410                              | BUILDING SECURITY SERVICES     | 11,385           | 3,264            | 3,500            | 3,500            | 0              | 0.00%          |
| 52425                              | ENVIRONMENTAL SERVICES         | 9,058            | 922              | 10,000           | 25,000           | 15,000         | 150.00%        |
| 52435                              | GARBAGE REMOVAL SERVICES       | 5,061            | 9,302            | 5,500            | 7,500            | 2,000          | 36.36%         |
| 52450                              | LAUNDRY AND CLEANING SERVICES  | 4,329            | 5,700            | 5,500            | 6,500            | 1,000          | 18.18%         |
| 52460                              | MEDICAL SERVICE                | 0                | 0                | 340              | 340              | 0              | 0.00%          |
| 52465                              | MISCELLANEOUS SERVICES         | 118              | 3,559            | 150              | 500              | 350            | 233.33%        |
| 52565                              | PEST CONTROL                   | 1,015            | 1,549            | 450              | 3,500            | 3,050          | 677.78%        |

| Account #                       | Description                    | 2012 Actuals     | 2013 Actuals     | 2014 Budget      | 2015 Budget      | 2014 Budget to<br>2015 Budget<br>\$ Change | 2014 Budget to<br>2015 Budget<br>% Change |
|---------------------------------|--------------------------------|------------------|------------------|------------------|------------------|--|---|
| 52568                           | BANK AND INVESTMENT FEES       | 6,129            | 6,625            | 7,500            | 7,500            | 0  | 0.00%                                     |
| 52570                           | REIMBURSABLE SERVICES          | 134,003          | 118,131          | 225,000          | 225,000          | 0  | 0.00%                                     |
| 52573                           | CREDIT CARD FEES               | 16,919           | 20,929           | 18,000           | 22,000           | 4,000                                      | 22.22%                                    |
| 52575                           | SERVICES                       | 19,650           | 73,264           | 20,000           | 15,000           | (5,000)                                    | -25.00%                                   |
| 52578                           | INTERPRETING SERVICES          | 0                | 815              | 9,798            | 15,000           | 5,202                                      | 53.09%                                    |
| 52579                           | INSPECTIONS                    | 1,408            | 276              | 5,000            | 6,500            | 1,500                                      | 30.00%                                    |
| 52590                           | TEMPORARY EMPLOYMENT           | 4,375            | 2,704            | 0                | 0                | 0  | 0.00%                                     |
| 52605                           | CAR MILEAGE                    | 0                | 0                | 50               | 50               | 0  | 0.00%                                     |
| 52615                           | DUES AND MEMBERSHIP            | 688              | 313              | 0                | 500              | 500  | 0.00%                                     |
| 52625                           | MEETING EXPENSES IN TOWN       | 702              | 543              | 600              | 700              | 100  | 16.67%                                    |
| 52630                           | TRAINING                       | 1,754            | 1,612            | 2,500            | 4,000            | 1,500                                      | 60.00%                                    |
| 52645                           | SUBSCRIPTIONS                  | 0                | 149              | 0                | 0                | 0  | 0.00%                                     |
| 52655                           | TRAVEL OUT OF TOWN             | 0                | 392              | 500              | 500              | 0  | 0.00%                                     |
| 52705                           | COMMUNICATIONS                 | 17,751           | 0                | 0                | 0                | 0  | 0.00%                                     |
| 52735                           | TELEPHONE LONG DIST CALLS      | 244              | 96               | 500              | 500              | 0  | 0.00%                                     |
| 52736                           | CELL PHONE AIRTIME             | 109              | (65)             | 200              | 200              | 0  | 0.00%                                     |
| 52738                           | CELL PHONE BASE CHARGES        | 1,031            | 995              | 1,000            | 1,000            | 0  | 0.00%                                     |
| 52740                           | GENERAL INSURANCE-CITY         | 12,543           | 12,758           | 9,000            | 15,000           | 6,000                                      | 66.67%                                    |
| 52746                           | UTILITIES ELECTRIC             | 11,768           | 13,213           | 12,000           | 17,000           | 5,000                                      | 41.67%                                    |
| 52747                           | UTILITIES GAS                  | 25,796           | 32,225           | 32,000           | 60,000           | 28,000                                     | 87.50%                                    |
| 52748                           | UTILITIES SEWER                | 921              | 0                | 0                | 0                | 0  | 0.00%                                     |
| 52749                           | UTILITIES WATER                | 3,843            | 3,015            | 3,000            | 3,350            | 350  | 11.67%                                    |
| 52765                           | LEASE PURCHASE PAYMENTS        | 232,900          | 176,615          | 215,623          | 150,279          | (65,344)                                   | -30.30%                                   |
| 52775                           | MINOR EQUIPMENT                | 4,994            | 2,924            | 10,000           | 15,000           | 5,000                                      | 50.00%                                    |
| 52776                           | PRINTER CONSOLIDATION COST     | 2,288            | 3,311            | 4,800            | 4,800            | 0  | 0.00%                                     |
| 52785                           | RADIO REPLACEMENT              | 4,585            | 9,635            | 10,000           | 5,000            | (5,000)                                    | -50.00%                                   |
| 52795                           | RENTAL OF EQUIPMENT            | 2,679            | 24,623           | 23,000           | 20,000           | (3,000)                                    | -13.04%                                   |
| 52805                           | ADMIN PRORATED CHARGES         | 100,488          | 108,706          | 120,000          | 120,865          | 865  | 0.72%                                     |
| 52872                           | MAINT FLEET VEHICLES EQP       | 0                | 0                | 0                | 180,000          | 180,000                                    | 0.00%                                     |
| 52874                           | OFFICE SERVICES PRINTING       | 8,233            | 6,050            | 10,000           | 10,000           | 0  | 0.00%                                     |
| 52875                           | OFFICE SERVICES RECORDS        | 4,596            | 98               | 150              | 150              | 0  | 0.00%                                     |
| 52880                           | PURCHASES FOR RESALE           | 1,239            | 1,284            | 2,500            | 1,500            | (1,000)                                    | -40.00%                                   |
| 52881                           | PURCH FOR RESALE FUEL          | 55,720           | 113,855          | 180,000          | 150,000          | (30,000)                                   | -16.67%                                   |
| 52882                           | PURCH FOR RESALE COMMERCIAL    | 936              | 1,623            | 2,000            | 2,000            | 0  | 0.00%                                     |
| 52883                           | PURCH FOR RESALE NON STCK PART | 32,936           | 22,179           | 34,000           | 34,000           | 0  | 0.00%                                     |
| 52884                           | PURCH FOR RESALE STOCK PARTS   | 196              | 131              | 0                | 0                | 0  | 0.00%                                     |
| 52970                           | ENVIRON PROTECTION PROGRAM     | 900              | 900              | 0                | 0                | 0  | 0.00%                                     |
| 65075                           | INTEREST                       | 23,907           | 21,574           | 19,148           | 25,000           | 5,852                                      | 30.56%                                    |
| 65185                           | PRINCIPAL                      | 57,731           | 60,063           | 62,490           | 431,672          | 369,182                                    | 590.79%                                   |
| <b>Total Operating Expenses</b> |                                | <b>1,308,693</b> | <b>1,359,471</b> | <b>1,777,149</b> | <b>2,156,765</b> | <b>379,616</b>                             | <b>21.36%</b>                             |
| 53020                           | COMPUTERS NETWORKS             | 6,705            | 7,167            | 1,405            | 45,000           | 43,595                                     | 3102.85%                                  |
| 53030                           | FURNITURE AND FIXTURES         | 5,399            | 0                | 500              | 500              | 0  | 0.00%                                     |
| 53070                           | VEHICLES REPLACEMENT           | 9,500            | 69,755           | 50,000           | 105,000          | 55,000                                     | 110.00%                                   |
| 53080                           | VEHICLES ADDITIONS             | 171,410          | 0                | 0                | 0                | 0  | 0.00%                                     |
| <b>Total Capital Outlay</b>     |                                | <b>193,014</b>   | <b>76,922</b>    | <b>51,905</b>    | <b>150,500</b>   | <b>98,595</b>                              | <b>189.95%</b>                            |
| <b>Total Expenses</b>           |                                | <b>2,646,773</b> | <b>2,629,628</b> | <b>3,195,314</b> | <b>3,750,616</b> | <b>555,302</b>                             | <b>17.38%</b>                             |
| CIP - RESTRICTED                |                                | 1,662,621        | 721,991          | 1,200,000        | 1,500,000        | 300,000                                    | 25.00%                                    |
| <b>Total Funds</b>              |                                | <b>4,309,394</b> | <b>3,351,619</b> | <b>4,395,314</b> | <b>5,250,616</b> | <b>855,302</b>                             | <b>19.46%</b>                             |

Totals may differ from narrative due to rounding.